



Brookfield Business Partners L.P.

Q2 INTERIM REPORT

UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS OF

BROOKFIELD BUSINESS PARTNERS L.P.

As at June 30, 2025 and December 31, 2024 and for the
three and six months ended June 30, 2025 and 2024

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FINANCIAL STATEMENTS OF BROOKFIELD BUSINESS PARTNERS L.P.**

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BROOKFIELD BUSINESS PARTNERS L.P.

**UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS
OF FINANCIAL POSITION**

(US\$ MILLIONS)	Notes	June 30, 2025	December 31, 2024
Assets			
Current Assets			
Cash and cash equivalents	4	\$ 3,329	\$ 3,239
Financial assets	5	1,409	1,537
Accounts and other receivable, net	6	6,191	5,178
Inventory, net	7	2,870	2,416
Other assets	9	2,094	2,969
		15,893	15,339
Non-Current Assets			
Financial assets	5	10,249	10,834
Accounts and other receivable, net	6	957	1,101
Other assets	9	844	343
Property, plant and equipment	10	10,591	13,232
Deferred income tax assets		1,959	1,744
Intangible assets	11	19,158	18,317
Equity accounted investments	13	2,397	2,325
Goodwill	12	13,287	12,239
		\$ 75,335	\$ 75,474
Liabilities and Equity			
Current Liabilities			
Accounts payable and other	14	\$ 8,185	\$ 10,550
Non-recourse borrowings in subsidiaries of the partnership	16	1,360	1,616
		9,545	12,166
Non-Current Liabilities			
Accounts payable and other	14	5,581	6,141
Corporate borrowings	16	1,116	2,142
Non-recourse borrowings in subsidiaries of the partnership	16	41,133	35,104
Deferred income tax liabilities		2,639	2,613
		\$ 60,014	\$ 58,166
Equity			
Limited partners	19	\$ 2,291	\$ 1,752
Non-controlling interests attributable to:			
Redemption-exchange units	19	1,330	1,644
Special limited partner	19	—	—
BBUC exchangeable shares	19	1,805	1,721
Preferred securities	19	740	740
Interest of others in operating subsidiaries		9,155	11,451
		15,321	17,308
		\$ 75,335	\$ 75,474

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

BROOKFIELD BUSINESS PARTNERS L.P.

**UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS
OF OPERATING RESULTS**

(US\$ MILLIONS, except per unit amounts)	Notes	Three Months Ended June 30,		Six Months Ended June 30,	
		2025	2024	2025	2024
Revenues	22	\$ 6,695	\$ 11,946	\$ 13,444	\$ 23,961
Direct operating costs	21	(5,465)	(10,928)	(10,867)	(21,806)
General and administrative expenses		(271)	(307)	(582)	(624)
Interest income (expense), net		(801)	(778)	(1,571)	(1,574)
Equity accounted income (loss)	13	23	31	15	54
Impairment reversal (expense), net	10, 12	(14)	—	(14)	10
Gain (loss) on dispositions, net	8	6	84	220	99
Other income (expense), net		(103)	(100)	(186)	16
Income (loss) before income tax		70	(52)	459	136
Income tax (expense) recovery					
Current		(119)	(122)	(316)	(212)
Deferred		184	239	248	344
Net income (loss)		<u>\$ 135</u>	<u>\$ 65</u>	<u>\$ 391</u>	<u>\$ 268</u>
Attributable to:					
Limited partners	19	\$ 11	\$ (7)	\$ 41	\$ 10
Non-controlling interests attributable to:					
Redemption-exchange units	19	6	(6)	29	9
Special limited partner	19	—	—	—	—
BBUC exchangeable shares	19	9	(7)	36	9
Preferred securities	19	13	13	26	26
Interest of others in operating subsidiaries		96	72	259	214
		<u>\$ 135</u>	<u>\$ 65</u>	<u>\$ 391</u>	<u>\$ 268</u>
Basic and diluted earnings (loss) per limited partner unit	19	<u>\$ 0.12</u>	<u>\$ (0.10)</u>	<u>\$ 0.49</u>	<u>\$ 0.13</u>

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

BROOKFIELD BUSINESS PARTNERS L.P.

**UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS
OF COMPREHENSIVE INCOME (LOSS)**

(US\$ MILLIONS)	Notes	Three Months Ended June 30,		Six Months Ended June 30,	
		2025	2024	2025	2024
Net income (loss)		\$ 135	\$ 65	\$ 391	\$ 268
Other comprehensive income (loss):					
Items that may be reclassified subsequently to profit or loss:					
Fair value through other comprehensive income		14	40	43	31
Insurance finance reserve		3	(10)	(9)	(5)
Foreign currency translation		607	(258)	882	(612)
Net investment and cash flow hedges	4	(153)	211	(282)	386
Equity accounted investments	13	11	(5)	16	(8)
Taxes on the above items		15	(25)	34	(44)
Reclassification to profit or loss		(53)	(82)	(59)	(139)
		444	(129)	625	(391)
Items that will not be reclassified subsequently to profit or loss:					
Revaluation of pension obligations		1	(1)	—	(3)
Fair value through other comprehensive income		206	2	213	9
Taxes on the above items		1	2	—	—
		208	3	213	6
Total other comprehensive income (loss)		652	(126)	838	(385)
Comprehensive income (loss)		<u>\$ 787</u>	<u>\$ (61)</u>	<u>\$ 1,229</u>	<u>\$ (117)</u>
Attributable to:					
Limited partners		\$ 164	\$ (14)	\$ 213	\$ (31)
Non-controlling interests attributable to:					
Redemption-exchange units		95	(14)	134	(30)
Special limited partner		—	—	—	—
BBUC exchangeable shares		130	(15)	175	(32)
Preferred securities		13	13	26	26
Interest of others in operating subsidiaries		385	(31)	681	(50)
		<u>\$ 787</u>	<u>\$ (61)</u>	<u>\$ 1,229</u>	<u>\$ (117)</u>

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

BROOKFIELD BUSINESS PARTNERS L.P.

UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(US\$ MILLIONS)	Limited partners					Non-controlling interests					
	Capital	Retained earnings	Ownership changes	Accumulated other comprehensive income (loss) ⁽¹⁾	Total limited partners	Redemption-exchange units	Special limited partner units	BBUC exchangeable shares	Preferred securities	Interest of others in operating subsidiaries	Total equity
Balance as at January 1, 2025	\$ 2,109	\$ 491	\$ (624)	\$ (224)	\$ 1,752	\$ 1,644	\$ —	\$ 1,721	\$ 740	\$ 11,451	\$ 17,308
Net income (loss)	—	41	—	—	41	29	—	36	26	259	391
Other comprehensive income (loss)	—	—	—	172	172	105	—	139	—	422	838
Total comprehensive income (loss)	—	41	—	172	213	134	—	175	26	681	1,229
Contributions	—	—	—	—	—	—	—	—	—	136	136
Distributions and capital paid ⁽²⁾	—	(11)	—	—	(11)	(7)	—	(9)	(26)	(3,592)	(3,645)
Ownership changes and other ⁽²⁾	—	(12)	429	—	417	(441)	—	(5)	—	(139)	(168)
Unit repurchases ⁽²⁾	(80)	—	—	—	(80)	—	—	(77)	—	—	(157)
Acquisition of interest ⁽³⁾	—	—	—	—	—	—	—	—	—	618	618
Balance as at June 30, 2025	\$ 2,029	\$ 509	\$ (195)	\$ (52)	\$ 2,291	\$ 1,330	\$ —	\$ 1,805	\$ 740	\$ 9,155	\$ 15,321
Balance as at January 1, 2024	2,109	549	(619)	(130)	1,909	1,792	—	1,875	740	12,216	18,532
Net income (loss)	—	10	—	—	10	9	—	9	26	214	268
Other comprehensive income (loss)	—	—	—	(41)	(41)	(39)	—	(41)	—	(264)	(385)
Total comprehensive income (loss)	—	10	—	(41)	(31)	(30)	—	(32)	26	(50)	(117)
Contributions	—	—	—	—	—	—	—	—	—	124	124
Distributions and capital paid ⁽²⁾	—	(10)	—	—	(10)	(8)	—	(9)	(26)	(282)	(335)
Ownership changes and other	—	—	—	—	—	(2)	—	—	—	2	—
Balance as at June 30, 2024	\$ 2,109	\$ 549	\$ (619)	\$ (171)	\$ 1,868	\$ 1,752	\$ —	\$ 1,834	\$ 740	\$ 12,010	\$ 18,204

⁽¹⁾ See Note 20 for additional information.

⁽²⁾ See Note 19 for additional information on distributions, unit repurchases, and ownership changes and other.

⁽³⁾ See Note 3 for additional information.

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

BROOKFIELD BUSINESS PARTNERS L.P.

UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(US\$ MILLIONS)	Notes	Six Months Ended June 30,	
		2025	2024
Operating Activities			
Net income (loss)		\$ 391	\$ 268
Adjusted for the following items:			
Equity accounted earnings, net of distributions	13	216	71
Impairment expense (reversal), net		14	(10)
Depreciation and amortization expense	21	1,497	1,617
(Gain) loss on dispositions, net	8	(220)	(99)
Provisions and other items		(444)	(231)
Deferred income tax expense (recovery)		(248)	(344)
Changes in non-cash working capital, net	24	92	(849)
Cash from (used in) operating activities		1,298	423
Financing Activities			
Proceeds from non-recourse subsidiary borrowings of the partnership		11,955	5,057
Repayment of non-recourse subsidiary borrowings of the partnership		(7,007)	(4,561)
Proceeds from corporate borrowings		410	665
Repayment of corporate borrowings		(1,440)	(215)
Proceeds from other financing		130	155
Repayment of other financing		(70)	(71)
Proceeds from (repayment of) other credit facilities, net		17	(50)
Lease liability repayment		(130)	(166)
Capital provided by others who have interests in operating subsidiaries	19	675	96
Repurchases of LP units and BBUC exchangeable shares	19	(157)	—
Distributions to limited partners, Redemption-Exchange unitholders and BBUC exchangeable shareholders	19	(27)	(27)
Distributions to preferred securities holders	19	(26)	(26)
Distributions and capital paid to others who have interests in operating subsidiaries	19	(3,797)	(327)
Cash from (used in) financing activities		533	530
Investing Activities			
Acquisitions			
Subsidiaries, net of cash acquired	3	(1,619)	(84)
Property, plant and equipment and intangible assets		(969)	(1,257)
Equity accounted investments		(191)	(21)
Financial assets and other		(1,372)	(1,548)
Dispositions			
Subsidiaries, net of cash disposed	8	508	168
Property, plant and equipment and intangible assets		89	13
Financial assets and other		1,570	1,631
Net settlement of derivative assets and liabilities		(59)	7
Restricted cash and deposits		104	7
Cash from (used in) investing activities		(1,939)	(1,084)
Cash and cash equivalents			
Change during the period		(108)	(131)
Impact of foreign exchange		213	(162)
Net change in cash classified within assets held for sale		(15)	—
Balance, beginning of year		3,239	3,252
Balance, end of period		\$ 3,329	\$ 2,959

Supplemental cash flow information is presented in Note 24.

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

NOTE 1. NATURE AND DESCRIPTION OF THE PARTNERSHIP

Brookfield Business Partners L.P. and its subsidiaries (collectively, the “partnership”) is an owner and operator of business services and industrials operations on a global basis. Brookfield Business Partners L.P. was established as a limited partnership under the laws of Bermuda, and organized pursuant to a limited partnership agreement as amended on May 31, 2016, and as thereafter amended. Brookfield Corporation (together with its controlled subsidiaries, excluding the partnership, “Brookfield”) is the ultimate parent of the partnership. “Brookfield Holders” refers to Brookfield, Brookfield Wealth Solutions Ltd. (“Brookfield Wealth Solutions”) and their related parties. Brookfield Business Partners L.P.’s limited partnership units are listed on the New York Stock Exchange (“NYSE”) and the Toronto Stock Exchange (“TSX”) under the symbols “BBU” and “BBU.UN”, respectively. The registered head office of Brookfield Business Partners L.P. is 73 Front Street, 5th Floor, Hamilton HM 12, Bermuda.

Brookfield Business Partners L.P.’s sole direct investment consists of the managing general partnership units (“Managing General Partner Units”) of Brookfield Business L.P. (the “Holding LP”), which holds the partnership’s interests in its operating businesses. The partnership’s consolidated equity interests include the non-voting publicly traded limited partnership units (“LP Units”) held by public unitholders and Brookfield Holders, general partner units held by Brookfield (“GP Units”), redemption-exchange partnership units (“Redemption-Exchange Units”) in the Holding LP held by Brookfield, special limited partnership units (“Special LP Units”) in the Holding LP held by Brookfield and class A exchangeable subordinate voting shares (“BBUC exchangeable shares”) of Brookfield Business Corporation (“BBUC”), a consolidated subsidiary of the partnership, held by the public and Brookfield Holders. Holders of the LP Units, GP Units, Redemption-Exchange Units, Special LP Units and BBUC exchangeable shares will be collectively referred to throughout as “Unitholders”, unless the context indicates or requires otherwise. LP Units, GP Units, Redemption-Exchange Units, Special LP Units and BBUC exchangeable shares will be collectively referred to throughout as “Units” unless the context indicates or requires otherwise.

The partnership’s principal operations include business services operations such as a dealer software and technology services operation, non-bank financial services, a residential mortgage insurer and fleet management and car rental services. The partnership’s industrials operations include an advanced energy storage operation and an engineered components manufacturing operation, among others. The partnership’s infrastructure services operations include modular building leasing services, a lottery services operation, offshore oil services and work access services. The partnership’s operations are primarily located in the United States, Europe, Australia, Brazil and Canada.

NOTE 2. MATERIAL ACCOUNTING POLICY INFORMATION

(a) Basis of presentation

These unaudited interim condensed consolidated financial statements of the partnership have been prepared in accordance with IAS 34, *Interim Financial Reporting* (“IAS 34”), as issued by the International Accounting Standards Board (“IASB”) and using the accounting policies the partnership applied in its annual consolidated financial statements as at and for the year ended December 31, 2024. The accounting policies the partnership applied in its annual consolidated financial statements as at and for the year ended December 31, 2024 are disclosed in Note 2 of such consolidated financial statements, with which reference should be made in reading these unaudited interim condensed consolidated financial statements. All defined terms are also described in the annual consolidated financial statements. The unaudited interim condensed consolidated financial statements are prepared on a going concern basis and have been presented in U.S. dollars rounded to the nearest million unless otherwise indicated.

These unaudited interim condensed consolidated financial statements were approved by the Board of Directors of the partnership’s general partner, Brookfield Business Partners Limited (the “General Partner”), on behalf of the partnership, and authorized for issue on August 7, 2025.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

(i) Revision of comparative period disclosure

In preparing the unaudited interim condensed consolidated financial statements as at and for the three and six months ended June 30, 2025, the partnership corrected its comparative period related party transaction disclosures for the three and six months ended June 30, 2024 to include revenues earned by one of its subsidiaries from an associate accounted for under the equity method, which had previously been omitted. See Note 17 for further information. The partnership concluded that the related impacts were not material, and the revisions had no impact on the partnership's unaudited interim condensed consolidated statements of financial position, statements of operating results, statements of changes in equity and statements of cash flow for the year ended December 31, 2024 and three and six months ended June 30, 2024.

(b) Critical accounting judgments and measurement uncertainty

The preparation of financial statements in accordance with IAS 34 requires management to make critical judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period of the financial statements that are not readily apparent from other sources. The critical accounting estimates and judgments have been set out in Note 2 to the partnership's annual consolidated financial statements as at and for the year ended December 31, 2024. These estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. There have been no significant changes to the method of determining critical accounting estimates and judgments relative to those described in the annual consolidated financial statements as at and for the year ended December 31, 2024.

(i) Impact of tax legislation

(i)(a) Global minimum top-up tax

The partnership operates in countries, including Canada, which have enacted legislation to implement the global minimum top-up tax, effective from January 1, 2024. The partnership has applied a temporary mandatory relief from recognizing and disclosing deferred taxes in connection with the global minimum top-up tax and will account for it as a current tax when it is incurred. There are no material current tax impacts for the three and six months ended June 30, 2025. The global minimum top-up tax is not anticipated to have a material impact on the financial position of the partnership.

(i)(b) U.S. legislation for domestic energy production and manufacturing

On August 16, 2022, the United States enacted laws providing incentives for domestic energy production and manufacturing. In December 2023, the United States Department of the Treasury issued proposed regulations, which were subsequently finalized in October 2024, that provided guidance in determining eligibility to claim tax benefits. The tax benefits are available for qualifying activities from 2023 to 2032, subject to phase out beginning in 2030.

For qualified business activities in the partnership's advanced energy storage operation beginning in its fiscal year 2024 subsequent to October 1, 2023, these tax benefits are eligible to be refundable or transferable, and therefore the benefits are accounted for in accordance with IAS 20, *Accounting for Government Grants and Disclosure of Government Assistance* ("IAS 20").

IAS 20 permits a policy choice to present benefits of a similar nature as income or an offset to a related expense. The partnership has elected to present these benefits as a reduction to direct operating costs. For the three and six months ended June 30, 2025, the partnership recorded a benefit of \$256 million and \$515 million, respectively (June 30, 2024: \$nil and \$nil, respectively).

(ii) Going concern

In assessing whether the going concern assumption is appropriate and whether there are material uncertainties that cast significant doubt on the partnership's ability to continue as a going concern, management has made certain estimates and assumptions about future cash flows. These judgments considered various forward-looking factors, such as forecasted cash flows, access to financing and liquidity reserves, planned capital expenditures and debt repayment obligations. The assumptions underlying this assessment are based on actual operating results and the most relevant available information about the future, including the partnership's strategic initiatives and business plans and may be affected by market conditions, regulatory developments and macroeconomic risks.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

(c) Future changes in accounting policies

(i) Amendments to IFRS 9, Financial Instruments (“IFRS 9”) and IFRS 7, Financial Instruments: Disclosures (“IFRS 7”) - Classification and Measurement of Financial Instruments

In May 2024, the IASB issued amendments which clarify the requirements for the timing of recognition and derecognition of financial liabilities settled through an electronic cash transfer system, add further guidance for assessing the contractual cash flow characteristics of financial assets with contingent feature, and add new or amended disclosures relating to investments in equity instruments designated at FVOCI and financial instruments with contingent features. The amendments to IFRS 9 and IFRS 7 are effective for periods beginning on or after January 1, 2026, with early adoption permitted. The partnership is currently assessing the impact of these amendments.

(ii) IFRS 18, Presentation and Disclosure of Financial Statements (“IFRS 18”)

In April 2024, the IASB issued IFRS 18 to replace IAS 1 *Presentation of Financial Statements* (“IAS 1”). IFRS 18 is effective for periods beginning on or after January 1, 2027, with early adoption permitted. IFRS 18 aims to improve financial reporting by requiring additional defined subtotals in the statement of profit or loss, requiring disclosures about management-defined performance measures, and adding new principles for the aggregation and disaggregation of items. The partnership is currently assessing the impact of these amendments.

There are currently no other future changes to IFRS® Accounting Standards with expected material impacts on the partnership.

NOTE 3. ACQUISITION OF BUSINESSES

When determining the basis of accounting for the partnership’s investees, the partnership evaluates the degree of influence that the partnership exerts directly or through an arrangement over the investees’ relevant activities. Control is obtained when the partnership has power over the acquired entities and an ability to use its power to affect the returns of these entities.

The partnership accounts for business combinations using the acquisition method of accounting, pursuant to which identifiable tangible and intangible assets and liabilities are recognized and measured on the basis of their estimated fair values at the date of acquisition.

(a) Acquisitions completed in the six months ended June 30, 2025

Industrials

Chemelex

On January 30, 2025, the partnership, together with institutional partners, acquired a 100% economic interest in Chemelex, a leading manufacturer of electric heat tracing systems. Total consideration for the business was \$1,654 million, funded with debt and equity. The partnership received 100% of the voting rights, which provided the partnership with control, and accordingly, the partnership has consolidated the business for financial reporting purposes. The partnership’s economic ownership interest in the business is approximately 26%.

Goodwill of \$654 million was recognized and represents the growth the partnership expects to experience from the operations. The goodwill recognized was not deductible for income tax purposes. Intangible assets of \$804 million were acquired as part of the transaction, comprising customer relationships of \$498 million, brand and trademarks of \$198 million, and developed technology and software of \$108 million. Other items include \$115 million of property, plant and equipment, \$109 million of inventory, and \$28 million of net other liabilities. Transaction costs of approximately \$34 million were recorded as other expenses in the unaudited interim condensed consolidated statements of operating results.

The partnership’s results from operations for the six months ended June 30, 2025 include revenues of \$261 million and \$15 million of net loss attributable to Unitholders from the acquisition. If the acquisition had been effective January 1, 2025, the partnership would have recorded revenues of \$302 million and a net loss of \$13 million attributable to Unitholders for the six months ended June 30, 2025.

(b) Acquisitions completed in 2024

There were no significant acquisitions during the year ended December 31, 2024.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

NOTE 4. FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair values are determined by reference to quoted bid or ask prices, as appropriate. Where bid and ask prices are unavailable, the closing price of the most recent transaction of that instrument is used. In the absence of an active market, fair values are determined based on prevailing market rates such as bid and ask prices, as appropriate, for instruments with similar characteristics and risk profiles or internal or external valuation models, such as option pricing models and discounted cash flow analysis, using observable market inputs when available.

Fair values determined using valuation models require the use of assumptions concerning the amount and timing of estimated future cash flows and discount rates. In determining those assumptions, the partnership looks primarily to external readily observable market inputs such as interest rate yield curves, currency rates and price and rate volatility, as applicable.

The following table provides the details of financial instruments and their associated financial instrument classifications as at June 30, 2025:

(US\$ MILLIONS)

MEASUREMENT BASIS	FVTPL	FVOCI	Amortized cost	Total
Financial assets				
Cash and cash equivalents	\$ —	\$ —	\$ 3,329	\$ 3,329
Accounts and other receivable, net (current and non-current)	—	—	7,148	7,148
Financial assets (current and non-current) ⁽¹⁾	878	4,572	6,208	11,658
Total	\$ 878	\$ 4,572	\$ 16,685	\$ 22,135
Financial liabilities				
Accounts payable and other (current and non-current) ^{(1) (2)}	\$ 191	\$ 167	\$ 6,652	\$ 7,010
Borrowings (current and non-current)	—	—	43,609	43,609
Total	\$ 191	\$ 167	\$ 50,261	\$ 50,619

(1) FVOCI and FVTPL include derivative assets and liabilities designated in hedge accounting relationships. Refer to Hedging activities in Note 4(a) below.

(2) Includes derivative liabilities, and excludes liabilities associated with assets held for sale, provisions, decommissioning liabilities, deferred revenue, insurance contract liabilities, work in progress, post-employment benefits and other liabilities of \$6,756 million.

Included in cash and cash equivalents as at June 30, 2025 was \$2,199 million of cash (December 31, 2024: \$1,991 million) and \$1,130 million of cash equivalents (December 31, 2024: \$1,248 million).

Included in financial assets (current and non-current) as at June 30, 2025 was \$608 million (December 31, 2024: \$466 million) of equity instruments and \$3,778 million (December 31, 2024: \$3,904 million) of debt instruments designated and measured at fair value through other comprehensive income.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

The following table provides the details of financial instruments and their associated financial instrument classifications as at December 31, 2024:

(US\$ MILLIONS)

MEASUREMENT BASIS	FVTPL	FVOCI	Amortized cost	Total
Financial assets				
Cash and cash equivalents	\$ —	\$ —	\$ 3,239	\$ 3,239
Accounts and other receivable, net (current and non-current)	—	—	6,279	6,279
Financial assets (current and non-current) ⁽¹⁾	937	4,767	6,667	12,371
Total	\$ 937	\$ 4,767	\$ 16,185	\$ 21,889
Financial liabilities				
Accounts payable and other ⁽¹⁾⁽²⁾	\$ 170	\$ 187	\$ 8,194	\$ 8,551
Borrowings (current and non-current)	—	—	38,862	38,862
Total	\$ 170	\$ 187	\$ 47,056	\$ 47,413

(1) FVOCI and FVTPL include derivative assets and liabilities designated in hedge accounting relationships. Refer to Hedging Activities in Note 4(a) below.

(2) Includes derivative liabilities and excludes liabilities associated with assets held for sale, provisions, decommissioning liabilities, deferred revenues, insurance contract liabilities, work in progress, post-employment benefits and other liabilities of \$8,140 million.

(a) Hedging activities

Derivative instruments not designated in a hedging relationship are classified as FVTPL, with changes in fair value recognized in the unaudited interim condensed consolidated statements of operating results.

Net investment hedges

The partnership uses foreign exchange derivative contracts, currency options and foreign currency denominated debt instruments to manage foreign currency exposures arising from net investments in foreign operations. For the three and six months ended June 30, 2025, a pre-tax net loss of \$147 million and \$188 million, respectively (June 30, 2024: pre-tax net gain of \$110 million and \$145 million, respectively) was recorded in other comprehensive income for the effective portion of hedges of net investments in foreign operations. As at June 30, 2025, there was a derivative asset balance of \$90 million (December 31, 2024: \$177 million) and a derivative liability balance of \$98 million (December 31, 2024: \$135 million) relating to derivative contracts designated as net investment hedges.

Cash flow hedges

The partnership uses commodity swap contracts to hedge the sale price of natural gas contracts, purchase price of lead, polypropylene, and tin, foreign exchange contracts and option contracts to hedge highly probable future transactions, and interest rate contracts to hedge the cash flows on its floating rate borrowings. A number of these contracts are designated as cash flow hedges. For the three and six months ended June 30, 2025, a pre-tax net loss of \$6 million and \$94 million, respectively (June 30, 2024: pre-tax net gain of \$101 million and \$241 million, respectively) was recorded in other comprehensive income for the effective portion of cash flow hedges. As at June 30, 2025, there was a derivative asset balance of \$97 million (December 31, 2024: \$220 million) and derivative liability balance of \$69 million (December 31, 2024: \$52 million) relating to the derivative contracts designated as cash flow hedges.

Fair value hedges

The partnership uses cross currency interest rate swap contracts to hedge its fair value exposure on certain foreign currency borrowings resulting from changes in foreign currency. As at June 30, 2025, there was a derivative asset balance of \$72 million (December 31, 2024: \$71 million) and derivative liability balance of \$66 million (December 31, 2024: \$28 million) relating to derivative contracts designated as fair value hedges.

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(b) Fair value hierarchical levels – financial instruments

Level 3 assets and liabilities measured at fair value on a recurring basis include \$935 million (December 31, 2024: \$993 million) of financial assets and \$26 million (December 31, 2024: \$25 million) of financial liabilities, which are measured at fair value using valuation inputs based on management's best estimates.

The following table categorizes financial assets and liabilities, which are carried at fair value, based upon the level of input as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025			December 31, 2024		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Financial assets						
Common shares	\$ 27	\$ —	\$ —	\$ 60	\$ —	\$ —
Corporate and government bonds	30	3,133	—	21	3,033	249
Derivative assets	—	369	—	—	522	—
Other financial assets ⁽¹⁾	305	651	935	441	634	744
	<u>\$ 362</u>	<u>\$ 4,153</u>	<u>\$ 935</u>	<u>\$ 522</u>	<u>\$ 4,189</u>	<u>\$ 993</u>
Financial liabilities						
Derivative liabilities	\$ —	\$ 332	\$ —	\$ —	\$ 332	\$ —
Other financial liabilities	—	—	26	—	—	25
	<u>\$ —</u>	<u>\$ 332</u>	<u>\$ 26</u>	<u>\$ —</u>	<u>\$ 332</u>	<u>\$ 25</u>

- (1) Other financial assets include secured debentures, asset-backed securities and preferred shares. Level 1 other financial assets are primarily publicly traded preferred shares and mutual funds. Level 2 other financial assets are primarily asset-backed securities and Level 3 financial assets are primarily convertible preferred securities in the partnership's audience measurement operation and secured debentures.

There were no transfers between levels during the six months ended June 30, 2025.

The following table presents the change in the balance of financial assets classified as Level 3 for the six-month period ended June 30, 2025 and the twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Balance at beginning of period	\$ 993	\$ 828
Fair value change recorded in net income	8	14
Fair value change recorded in other comprehensive income	216	18
Additions	29	177
Dispositions	(332)	(48)
Foreign currency translation and other	21	4
Balance at end of period	\$ 935	\$ 993

The following table presents the change in the balance of financial liabilities classified as Level 3 for the six-month period ended June 30, 2025 and the twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Balance at beginning of period	\$ 25	\$ 284
Fair value change recorded in net income	—	(151)
Fair value change recorded in other comprehensive income	—	(1)
Additions	—	12
Dispositions/settlements	—	(117)
Foreign currency translation and other	1	(2)
Balance at end of period	\$ 26	\$ 25

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NOTE 5. FINANCIAL ASSETS

<u>(US\$ MILLIONS)</u>	<u>June 30, 2025</u>	<u>December 31, 2024</u>
Current		
Marketable securities	\$ 573	\$ 571
Restricted cash	75	165
Derivative assets	190	185
Loans and notes receivable	306	396
Other financial assets ⁽¹⁾	265	220
Total current	\$ 1,409	\$ 1,537
Non-current		
Marketable securities	\$ 2,396	\$ 2,333
Restricted cash	65	63
Derivative assets	179	337
Loans and notes receivable ⁽²⁾	5,402	5,734
Other financial assets ⁽¹⁾	2,207	2,367
Total non-current	\$ 10,249	\$ 10,834

⁽¹⁾ Other financial assets primarily consist of asset-backed securities and high yield bonds at the partnership's residential mortgage insurer and convertible preferred shares held in the partnership's audience measurement operation.

⁽²⁾ Loans and notes receivable includes \$4,678 million (December 31, 2024: \$5,014 million) of mortgage receivables related to the partnership's Australian asset manager and lender.

NOTE 6. ACCOUNTS AND OTHER RECEIVABLE, NET

<u>(US\$ MILLIONS)</u>	<u>June 30, 2025</u>	<u>December 31, 2024</u>
Current, net	\$ 6,191	\$ 5,178
Non-current, net		
Accounts receivable	191	449
Retainer on customer contract	69	55
Billing rights	697	597
Total non-current, net	\$ 957	\$ 1,101
Total ⁽¹⁾	\$ 7,148	\$ 6,279

⁽¹⁾ Includes a receivable of \$1,856 million (December 31, 2024: \$1,341 million) related to tax benefits at the partnership's advanced energy storage operation. Refer to Note 2(b)(i) for additional information.

Non-current billing rights represent unbilled rights from the partnership's water and wastewater operation in Brazil from revenues earned from the construction of public concession contracts classified as financial assets, which are recognized when there is an unconditional right to receive cash or other financial assets from the concession authority for the construction services.

The partnership's construction operation has a retention balance, which comprises amounts that have been earned but held back until the satisfaction of certain conditions specified in the contract. The retention balance included in the current accounts and other receivable, net as at June 30, 2025 was \$36 million (December 31, 2024: \$120 million).

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NOTE 7. INVENTORY, NET

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Raw materials and consumables	\$ 785	\$ 809
Work in progress	831	613
Finished goods and other ⁽¹⁾	1,254	994
Carrying amount of inventories	\$ 2,870	\$ 2,416

(1) Finished goods and other primarily comprises finished goods inventory at the partnership's advanced energy storage operation and engineered components manufacturing operation.

NOTE 8. DISPOSITIONS

(a) Dispositions completed in the six months ended June 30, 2025

Infrastructure services

Offshore oil services' shuttle tanker operation

On January 16, 2025, the partnership's offshore oil services completed the sale of its shuttle tanker operation for consideration of \$484 million, resulting in a net gain of \$214 million recorded in the unaudited interim condensed consolidated statements of operating results, included in gain (loss) on dispositions, net.

(b) Dispositions completed in the six months ended June 30, 2024

Industrials

Canadian aggregates production operation

On June 11, 2024, the partnership completed the sale of its Canadian aggregates production operation for total consideration of \$140 million, resulting in a pre-tax net gain of \$84 million recorded in the unaudited interim condensed consolidated statements of operating results, included in gain (loss) on dispositions, net.

Business services

Real estate services operation

On March 31, 2024, the partnership completed the sale of its general partner interest and residential real estate brokerage portfolio to Bridgemarq, a publicly listed real estate services operation and brokerage business in which the partnership has an equity accounted investment. As consideration, the partnership received limited partnership units in the Bridgemarq public entity, increasing the partnership's ownership interest from 28% to approximately 42%. This resulted in a pre-tax gain of \$15 million recorded in the unaudited interim condensed consolidated statements of operating results, included in gain (loss) on dispositions, net.

Infrastructure services

Offshore oil services' towage business

On February 29, 2024, the partnership's offshore oil services completed the sale of its non-core towage business. The proceeds realized from the sale were equal to the carrying value of the business disposed, resulting in no gain or loss.

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NOTE 9. OTHER ASSETS

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Current		
Work in progress ⁽¹⁾	\$ 109	\$ 170
Prepayments and other assets	835	757
Assets held for sale ⁽²⁾	1,150	2,042
Total current	\$ 2,094	\$ 2,969
Non-current		
Prepayments and other assets ⁽³⁾	\$ 844	\$ 343
Total non-current	\$ 844	\$ 343

(1) See Note 15 for additional information.

(2) Assets held for sale as at June 30, 2025 includes the partnership's returnable plastic packaging operation and the non-core home finance lending business of the partnership's Indian non-bank financial services operation. Assets held for sale at December 31, 2024 included the partnership's offshore oil services' shuttle tanker operation which was sold in January 2025.

(3) Includes finance lease receivables related to vessels at the partnership's offshore oil services.

NOTE 10. PROPERTY, PLANT AND EQUIPMENT

The following table presents the change in the balance of property, plant and equipment for the six-month period ended June 30, 2025 and the twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Gross carrying amount		
Balance at beginning of period	\$ 19,118	\$ 22,392
Additions (cash and non-cash)	1,355	3,280
Dispositions ^{(1) (2)}	(4,931)	(2,609)
Acquisitions through business combinations	115	10
Assets reclassified as held for sale	(333)	(2,681)
Foreign currency translation and other	1,065	(1,274)
Balance at end of period	\$ 16,389	\$ 19,118
Accumulated depreciation and impairment		
Balance at beginning of period	\$ (5,886)	\$ (6,668)
Depreciation/depletion/impairment expense	(718)	(1,809)
Dispositions ⁽²⁾	983	1,152
Assets reclassified as held for sale	142	1,156
Foreign currency translation and other	(319)	283
Balance at end of period	\$ (5,798)	\$ (5,886)
Net book value ⁽³⁾	\$ 10,591	\$ 13,232

(1) Includes reclassification of \$1,419 million from property, plant and equipment into finance lease receivables related to vessels at the partnership's offshore oil services.

(2) Includes the deconsolidation of the partnership's healthcare services operation. See Note 16(b)(i) for additional information.

(3) Includes right-of-use assets of \$772 million as at June 30, 2025 (December 31, 2024: \$874 million).

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NOTE 11. INTANGIBLE ASSETS

The following table presents the change in the balance of intangible assets for the six-month period ended June 30, 2025 and twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Gross carrying amount		
Balance at beginning of period	\$ 23,749	\$ 25,242
Additions	163	373
Acquisitions through business combinations	804	21
Dispositions ⁽¹⁾	(190)	(596)
Assets reclassified as held for sale	(248)	—
Foreign currency translation	1,175	(1,291)
Balance at end of period	\$ 25,453	\$ 23,749
Accumulated amortization and impairment		
Balance at beginning of period	\$ (5,432)	\$ (4,396)
Amortization and impairment expense	(792)	(1,590)
Dispositions ⁽¹⁾	104	289
Assets reclassified as held for sale	102	—
Foreign currency translation	(277)	265
Balance at end of period	\$ (6,295)	\$ (5,432)
Net book value	\$ 19,158	\$ 18,317

⁽¹⁾ Reflects the deconsolidation of the partnership's healthcare services operation. See Note 16(b)(i) for additional information.

NOTE 12. GOODWILL

The following table presents the change in the balance of goodwill for the six-month period ended June 30, 2025 and the twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Balance at beginning of period	\$ 12,239	\$ 14,129
Acquisitions through business combinations ⁽¹⁾	654	50
Impairment	(14)	(793)
Dispositions	—	(638)
Assets reclassified as held for sale	(157)	14
Foreign currency translation	565	(523)
Balance at end of period	\$ 13,287	\$ 12,239

⁽¹⁾ See Note 3 for additional information.

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NOTE 13. EQUITY ACCOUNTED INVESTMENTS

The following table presents the change in the balance of equity accounted investments for the six-month period ended June 30, 2025 and twelve-month period ended December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Balance at beginning of period	\$ 2,325	\$ 2,154
Additions (cash and non-cash)	261	372
Dispositions	(18)	(29)
Share of net income (loss)	15	90
Share of other comprehensive income (loss)	16	(13)
Distributions received	(231)	(206)
Foreign currency translation and other	29	(43)
Balance at end of period	\$ 2,397	\$ 2,325

On May 27, 2025, the partnership invested \$168 million of equity in Antylia Scientific, a leading specialty consumables and equipment manufacturer, for a 26% economic interest.

NOTE 14. ACCOUNTS PAYABLE AND OTHER

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Current		
Accounts payable	\$ 3,380	\$ 3,250
Accrued and other liabilities ^{(1) (2)}	2,578	3,405
Lease liabilities	209	199
Financial liabilities	264	371
Insurance liabilities	411	398
Work in progress ⁽³⁾	368	382
Provisions and decommissioning liabilities	212	835
Liabilities associated with assets held for sale ⁽⁴⁾	763	1,710
Total current ⁽⁵⁾	\$ 8,185	\$ 10,550
Non-current		
Accounts payable	\$ 111	\$ 87
Accrued and other liabilities ⁽²⁾	2,592	1,973
Lease liabilities	611	729
Financial liabilities	172	1,321
Insurance liabilities	1,589	1,427
Work in progress ⁽³⁾	42	36
Provisions and decommissioning liabilities	464	568
Total non-current ⁽⁵⁾	\$ 5,581	\$ 6,141

(1) Includes bank overdrafts of \$2 million as at June 30, 2025 (December 31, 2024: \$19 million).

(2) Includes post-employment benefits of \$220 million (\$7 million current and \$213 million non-current) as at June 30, 2025 and \$204 million (\$6 million current and \$198 million non-current) as at December 31, 2024.

(3) See Note 15 for additional information.

(4) Liabilities associated with assets held for sale as at June 30, 2025 includes the partnership's returnable plastic packaging operation and the non-core home finance lending business of the partnership's Indian non-bank financial services operation. Liabilities associated with assets held for sale as at December 31, 2024 included the partnership's offshore oil services' shuttle tanker operation, which was disposed in January 2025. See Note 8 for additional information.

(5) Reflects the deconsolidation of the partnership's healthcare services operation. See Note 16(b)(i) for additional information.

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NOTE 15. CONTRACTS IN PROGRESS

<u>(US\$ MILLIONS)</u>	<u>June 30, 2025</u>	<u>December 31, 2024</u>
Contract costs incurred to date	\$ 12,052	\$ 11,241
Profit recognized to date	191	203
	<u>\$ 12,243</u>	<u>\$ 11,444</u>
Less: progress billings	(12,544)	(11,692)
Contract work in progress (liability)	<u>\$ (301)</u>	<u>\$ (248)</u>
Comprising:		
Amounts due from customers – work in progress	\$ 109	\$ 170
Amounts due to customers – creditors	(410)	(418)
Net work in progress	<u>\$ (301)</u>	<u>\$ (248)</u>

NOTE 16. BORROWINGS

(a) Corporate borrowings

The partnership has bilateral credit facilities backed by large global banks. The credit facilities are available in Euros, British pounds, Australian dollars, U.S. dollars and Canadian dollars. Advances under the credit facilities bear interest at the specified SOFR, SONIA, EURIBOR, CORRA or BBSY rate plus 2.50%, or the specified base rate or prime rate plus 1.50%. The credit facilities require the partnership to maintain a minimum tangible net worth and deconsolidated debt to capitalization ratio at the corporate level. The total capacity on the bilateral credit facilities is \$2,350 million with a maturity date of June 29, 2030. The balance drawn on the bilateral credit facility, net of deferred financing costs, as at June 30, 2025 was \$1,116 million (December 31, 2024: \$2,142 million).

The partnership had \$1 billion available on its revolving credit facility with Brookfield (the “Brookfield Credit Agreement”) as at June 30, 2025. The credit facility is guaranteed by the partnership, the Holding LP and certain of the partnership’s subsidiaries. The credit facility is available in U.S. dollars or Canadian dollars and advances are made by way of SOFR, CORRA, base rate or prime rate loans. The credit facility bears interest at the specified SOFR or CORRA rate plus 3.45%, or the specified base rate or prime rate plus 2.45%. The credit facility requires the partnership to maintain a minimum deconsolidated net worth and contains restrictions on the ability of the borrowers and the guarantors to, among other things, incur certain liens or enter into speculative hedging arrangements. The maturity date of the credit facility is April 27, 2030, subject to automatic one year extensions occurring on April 27 of each year unless Brookfield provides written notice of its intention not to further extend their prevailing maturity date. The total available amount on the credit facility will decrease to \$500 million on April 27, 2026. As at June 30, 2025, the credit facility remained undrawn.

The partnership is currently in compliance with covenant requirements of its corporate borrowings and continues to monitor performance against such covenant requirements.

As at June 30, 2025, there were no funds on deposit from Brookfield (December 31, 2024: \$nil). Refer to Note 17 for further details on the Deposit Agreements (defined herein) with Brookfield.

(b) Non-recourse subsidiary borrowings of the partnership

Current and non-current non-recourse subsidiary borrowings in subsidiaries of the partnership as at June 30, 2025, net of deferred financing costs and other accounting adjustments, were \$1,360 million and \$41,133 million, respectively (December 31, 2024: \$1,616 million and \$35,104 million, respectively). Non-recourse borrowings in subsidiaries of the partnership include borrowings made under subscription facilities of Brookfield-sponsored private equity funds.

Some of the partnership’s operations have credit facilities in which they borrow and repay on a short-term basis. This movement has been shown on a net basis in the partnership’s unaudited interim condensed consolidated statements of cash flow.

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The partnership has financing arrangements within its operating businesses that trade in public markets or are held at major financial institutions. The financing arrangements primarily comprise term loans, securitization programs, credit facilities and notes and debentures which are subject to fixed or floating interest rates. Most of these borrowings are not subject to financial maintenance covenants, however, some are subject to fixed charge coverage, leverage ratios and minimum equity or liquidity covenants.

The partnership principally finances assets at the subsidiary level with debt that is non-recourse to both the partnership and to its other subsidiaries and is generally secured against assets within the respective subsidiaries. Moreover, debt instruments at the partnership's subsidiaries do not cross-accelerate or cross-default to debt at other subsidiaries. As at June 30, 2025, the partnership's subsidiaries were in compliance with or had obtained waivers related to all material covenant requirements and the partnership continues to work with its businesses to monitor performance against such covenant requirements.

(i) Healthcare services operation

On May 26, 2025, the partnership's healthcare services operation entered receivership due to an event of default under its credit agreement after unsuccessful efforts to negotiate with key stakeholders on a sustainable long-term solution for the business. Following the appointment of a receiver and transition of oversight of the operations, the partnership ceased to have control of the business and therefore, deconsolidated the net liabilities of the business, and recorded a pre-tax net gain of \$236 million in the unaudited interim condensed consolidated statements of operating results, included in other income (expense). Upon deconsolidation, the partnership derecognized property, plant and equipment of \$2,361 million, accounts payable and other liabilities of \$2,008 million, non-recourse borrowings of \$950 million, accounts receivable of \$171 million and other net assets of \$237 million related to its healthcare services operation. The results of the healthcare services operation are included in the partnership's unaudited interim condensed consolidated statement of operating results up until the partnership lost control of the business on May 26, 2025.

NOTE 17. RELATED PARTY TRANSACTIONS

In the normal course of operations, the partnership entered into the transactions below with related parties. These transactions have been measured at fair value and are recognized in the unaudited interim condensed consolidated financial statements. The ultimate parent of the partnership is Brookfield Corporation. Other related parties of the partnership include Brookfield Corporation's subsidiaries, affiliates, and operating entities.

(a) Transactions with Brookfield

The partnership had \$1 billion available on its revolving credit facility with Brookfield as at June 30, 2025. As at June 30, 2025, \$nil was drawn on the Brookfield Credit Agreement (December 31, 2024: \$nil). Refer to Note 16 for further details.

From time to time, each of Brookfield and the partnership may place funds on deposit with the other, on terms approved by the independent directors of the partnership's General Partner, pursuant to deposit agreements entered into between Brookfield and the partnership (the "Deposit Agreements"). Interest earned or incurred on such deposits is at market terms. As at June 30, 2025, the net deposit from Brookfield was \$nil (December 31, 2024: \$nil) and the partnership incurred interest income (expense) of \$nil for the three and six months ended June 30, 2025 (June 30, 2024: \$nil) on these deposits.

Pursuant to the Master Services Agreement ("Master Services Agreement"), the partnership and other service recipients (the "Service Recipients" as defined in the Master Services Agreement) pay a base management fee, referred to as the Base Management Fee, to certain service providers (the "Service Providers" as defined in the Master Services Agreement) equal to 0.3125% per quarter (1.25% annually) of the total capitalization of the partnership, which is reflected within general and administrative expenses. For purposes of calculating the Base Management Fee, the total capitalization of the partnership is equal to the quarterly volume-weighted average trading price of LP Units on the principal stock exchange for the LP Units (based on trading volumes) multiplied by the number of LP Units outstanding at the end of the quarter (assuming full conversion of the Redemption-Exchange Units into LP Units of Brookfield Business Partners L.P.), plus the value of securities of the other Service Recipients (including the BBUC exchangeable shares) that are not held by the partnership, plus all outstanding debt with recourse to a Service Recipient, less all cash held by such entities. The Base Management Fee for the three and six months ended June 30, 2025 was \$22 million and \$43 million, respectively (June 30, 2024: \$21 million and \$44 million, respectively).

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In its capacity as the holder of the Special LP Units, Brookfield is entitled to incentive distribution rights. The incentive distribution for the three and six months ended June 30, 2025 was \$nil (June 30, 2024: \$nil). Refer to Note 19 for further details.

An integral part of the partnership's strategy is to participate with institutional investors in Brookfield-sponsored private equity funds that target acquisitions that suit the partnership's investment mandate. In the normal course of business, the partnership and institutional investors have made commitments to Brookfield-sponsored private equity funds, and in connection therewith, the partnership, together with institutional investors, has access to short-term financing using the private equity funds' credit facilities to facilitate investments that Brookfield has determined to be in the partnership's best interests.

In addition, at the time of spin-off of the partnership from Brookfield in 2016, the partnership entered into indemnity agreements with Brookfield that relate to certain contracts that were in place prior to the spin-off. Under these indemnity agreements, Brookfield has agreed to indemnify the partnership for payments relating to such contracts.

(b) Other

The following tables summarizes revenues the partnership has earned from transactions with related parties for the three and six month periods ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Revenues ⁽¹⁾⁽²⁾	\$ 237	\$ 278	\$ 476	\$ 530

(1) Includes revenues earned by the partnership's advanced energy storage operation from an associate and revenue generated from construction services earned by the partnership from affiliates of Brookfield.

(2) The partnership corrected its comparative period disclosure for three and six months ended June 30, 2024 to include revenues of \$204 million and \$420 million, respectively earned by the partnership's advanced energy storage operation from an associate. See Note 2(a)(i) for further information.

The following table summarizes balances with related parties as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Accounts and other receivable, net	\$ 576	\$ 521
Accounts payable and other ⁽¹⁾	213	429
Non-recourse borrowings in subsidiaries of the partnership	115	143
Interest of others in operating subsidiaries	4	4

(1) Includes \$186 million related to a tax receivable agreement payable to related parties by the partnership's advanced energy storage operation (December 31, 2024: \$268 million).

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NOTE 18. DERIVATIVE FINANCIAL INSTRUMENTS

The partnership's activities expose it to a variety of financial risks, including market risk (currency risk, interest rate risk, commodity risk and other price risks), credit risk and liquidity risk. The partnership selectively uses derivative financial instruments principally to manage these risks.

The aggregate fair values of the partnership's derivative financial instrument positions as at June 30, 2025 and December 31, 2024 were as follows:

(US\$ MILLIONS)	June 30, 2025		December 31, 2024	
	Financial Assets	Financial Liabilities	Financial Assets	Financial Liabilities
Foreign exchange contracts	\$ 167	\$ (183)	\$ 223	\$ (226)
Cross currency swaps	92	(85)	109	(55)
Interest rate derivatives	75	(57)	162	(39)
Commodities contracts	21	(7)	28	(12)
Currency option contracts	14	—	—	—
Total	\$ 369	\$ (332)	\$ 522	\$ (332)
Total current	\$ 190	\$ (209)	\$ 185	\$ (269)
Total non-current	\$ 179	\$ (123)	\$ 337	\$ (63)

NOTE 19. EQUITY

The partnership's consolidated equity interests include LP Units held by the public and Brookfield Holders, GP Units held by Brookfield, Redemption-Exchange Units held by Brookfield, Special LP Units held by Brookfield and BBUC exchangeable shares held by the public and Brookfield Holders, collectively, "Units" or "Unitholders" as described in Note 1, and \$740 million of preferred securities held by Brookfield. As at June 30, 2025, Brookfield Holders owned approximately 68% of the partnership on a fully exchanged basis, assuming the exchange of all of the Redemption-Exchange Units and BBUC exchangeable shares. The partnership's sole direct investment consists of 88,828,515 Managing General Partner Units of Holding LP (December 31, 2024: 74,281,771), through which the partnership holds all of its interests in its operating businesses.

For the three and six months ended June 30, 2025, the partnership made distributions on the LP Units, GP Units, Redemption-Exchange Units and BBUC exchangeable shares of \$14 million and \$27 million, respectively or \$0.0625 per Unit (June 30, 2024: \$13 million and \$27 million, respectively or \$0.0625 per Unit). For the three and six months ended June 30, 2025, the partnership declared distributions on the perpetual preferred equity securities held by Brookfield of \$13 million and \$26 million, respectively (June 30, 2024: \$13 million and \$26 million, respectively). For the three and six months ended June 30, 2025, the partnership made distributions to others who have interests in operating subsidiaries of \$76 million and \$3,592 million, respectively (June 30, 2024: \$181 million and \$282 million, respectively), primarily related to a distribution to owners from the partnership's advanced energy storage operation.

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(a) GP Units and LP Units

LP Units entitle the holder to their proportionate share of distributions. GP Units entitle the holder the right to govern the financial and operating policies of Brookfield Business Partners L.P. The GP Units are not quantitatively material to the financial statements and therefore have not been separately presented on the unaudited interim condensed consolidated statements of financial position.

The following table provides a continuity of GP Units and LP Units outstanding for the six-month period ended June 30, 2025:

UNITS	GP Units	LP Units ⁽¹⁾	Total
Authorized and issued			
Opening balance	4	74,281,767	74,281,771
Repurchased and canceled	—	(3,559,221)	(3,559,221)
Conversion from BBUC exchangeable shares	—	184	184
Conversion from Redemption-Exchange Units ⁽²⁾	—	18,105,781	18,105,781
Issued as at June 30, 2025	4	88,828,511	88,828,515

(1) Included in the LP Units that Brookfield Holders beneficially own as of June 30, 2025 are 43,333,752 LP units (December 31, 2024: 25,227,971 LP units) held by subsidiaries of Brookfield Wealth Solutions.

(2) In February 2025, Brookfield Wealth Solutions converted 18,105,781 Redemption-Exchange Units held with a carrying value of approximately \$433 million into an equivalent amount of LP Units.

The weighted average number of LP Units outstanding for the three and six months ended June 30, 2025 were 88.9 million and 84.5 million, respectively (June 30, 2024: 74.3 million).

During the six months ended June 30, 2025, the partnership repurchased 3,559,221 LP Units under the partnership's normal course issuer bid ("NCIB") (June 30, 2024: nil).

During the six months ended June 30, 2025, Brookfield Corporation did not purchase any LP Units under the partnership's NCIB (June 30, 2024: 15,211 LP Units).

Managing General Partner Units of the Holding LP are repurchased and canceled in connection with the repurchase and cancellation of LP Units. During the six months ended June 30, 2025, 3,559,221 Managing General Partner Units (June 30, 2024: nil) were repurchased and canceled as 3,559,221 LP Units were repurchased by the partnership.

Net income (loss) attributable to limited partners for the three and six months ended June 30, 2025 was \$11 million and \$41 million, respectively (June 30, 2024: net income (loss) of \$(7) million and \$10 million, respectively).

(b) Redemption-Exchange Units held by Brookfield

UNITS	Redemption-Exchange Units
Authorized and issued	
Opening balance	69,705,497
Converted to LP Units	(18,105,781)
Issued as at June 30, 2025	51,599,716

The weighted average number of Redemption-Exchange Units outstanding for the three and six months ended June 30, 2025 were 51.6 million and 57.2 million, respectively (June 30, 2024: 69.7 million).

As at June 30, 2025, the Holding LP had issued 51.6 million Redemption-Exchange Units to Brookfield Holders (December 31, 2024: 69.7 million). Both the LP Units and GP Units issued by Brookfield Business Partners L.P. and the Redemption-Exchange Units issued by the Holding LP have the same economic attributes in all respects, except as noted below.

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The Redemption-Exchange Units may, at the request of Brookfield, be redeemed in whole or in part, for cash in an amount equal to the market value of one of the partnership's LP Units multiplied by the number of units to be redeemed (subject to certain customary adjustments). This right is subject to the partnership's right, at its sole discretion, to elect to acquire any unit presented for redemption in exchange for one of the partnership's LP Units (subject to certain customary adjustments). If the partnership elects not to exchange the Redemption-Exchange Units for LP Units, the Redemption-Exchange Units are required to be redeemed for cash. The Redemption-Exchange Units are presented as non-controlling interests since they relate to equity in a subsidiary that is not attributable, directly or indirectly, to Brookfield Business Partners L.P. Since this redemption right is subject to the partnership's right, at its sole discretion, to satisfy the redemption request with LP Units of Brookfield Business Partners L.P. on a one-for-one basis, the Redemption-Exchange Units are classified as equity instruments in accordance with IAS 32, *Financial Instruments: Presentation* ("IAS 32").

(c) BBUC exchangeable shares

The table below provides a continuity of BBUC exchangeable shares outstanding for the six-month period ended June 30, 2025:

<u>SHARES</u>	BBUC exchangeable shares ⁽¹⁾
Balance as at January 1, 2025	72,954,446
Repurchased and canceled	(2,957,523)
Converted to LP Units	(184)
Issued as at June 30, 2025	69,996,739

- (1) Included in the BBUC exchangeable shares that Brookfield Holders beneficially own as of June 30, 2025 are 10,317,747 BBUC exchangeable shares held by subsidiaries of Brookfield Wealth Solutions. Brookfield and Brookfield Wealth Solutions have agreed that all decisions to be made by subsidiaries of Brookfield Wealth Solutions with respect to the voting of the securities held by subsidiaries of Brookfield Wealth Solutions will be made jointly by mutual agreement of the applicable Brookfield Wealth Solutions subsidiary and Brookfield Corporation.

During the six months ended June 30, 2025, 184 BBUC exchangeable shares were exchanged into LP Units (June 30, 2024: 3).

An additional Managing General Partner Unit is issued to the partnership each time an LP Unit is issued, including when a BBUC exchangeable share is exchanged by the holder thereof for an LP Unit. During the six months ended June 30, 2025, 184 Managing General Partner Units (June 30, 2024: 3) were issued to the partnership in connection with the exchange of 184 BBUC exchangeable shares into LP Units (June 30, 2024: 3).

During the six months ended June 30, 2025, BBUC repurchased 2,957,523 BBUC exchangeable shares under BBUC's NCIB (June 30, 2024: nil).

(d) Special limited partner units held by Brookfield

<u>UNITS</u>	Special limited partner units held by Brookfield
Authorized and issued	
Opening balance	4
Issued as at June 30, 2025	4

The weighted average number of special limited partner units outstanding for the three and six months ended June 30, 2025 was 4 (June 30, 2024: 4).

In its capacity as the holder of the Special LP Units, the special limited partner is entitled to incentive distributions which are calculated as 20% of the increase in the market value of the LP Units on a fully exchanged basis (assuming the exchange of all of the Redemption-Exchange Units and BBUC exchangeable shares) over an initial threshold based on the volume-weighted average price of the LP Units, subject to a high-water mark.

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During the three months ended June 30, 2025, the volume-weighted average price was \$23.77 per LP Unit, which was below the current incentive distribution threshold of \$31.53 per LP Unit, resulting in no incentive distribution declared during the period (June 30, 2024: \$nil).

(e) Preferred securities held by Brookfield

<u>(\$US MILLIONS)</u>	Preferred securities held by Brookfield
Authorized and issued	
Opening balance	\$ 740
Balance as at June 30, 2025	\$ 740

Brookfield has subscribed for an aggregate of \$15 million of preferred shares of three subsidiaries of the partnership. The preferred shares are entitled to receive a cumulative preferential cash dividend equal to 5% of their redemption value per annum as and when declared by the Board of Directors of the applicable entity and are redeemable at the option of the applicable entity at any time after the twentieth anniversary of their issuance. The partnership is not obligated to redeem the preferred shares and accordingly, the preferred shares have been determined to be equity instruments of the applicable entities in accordance with IAS 32 and are reflected as a component of non-controlling interests in the unaudited interim condensed consolidated statements of financial position.

Brookfield entered into a commitment agreement with the partnership in 2022 to subscribe for up to \$1.5 billion of perpetual preferred equity securities of subsidiaries of the partnership. The preferred securities are redeemable at the option of Brookfield to the extent the partnership completes asset sales, financings or equity issuances. These perpetual preferred securities are presented as equity instruments in accordance with IAS 32, and accordingly the partnership has classified them as a component of non-controlling interests in the unaudited interim condensed consolidated statements of financial position and changes in equity. As of June 30, 2025, the amount subscribed from subsidiaries of the partnership was \$725 million with an annual dividend of 7% (December 31, 2024: \$725 million). The remaining capacity available on the commitment agreement with Brookfield is \$25 million.

NOTE 20. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Attributable to Limited Partners

The following tables present the changes in accumulated other comprehensive income (loss) reserves attributable to limited partners for the six months ended June 30, 2025 and 2024:

<u>(\$US MILLIONS)</u>	Foreign currency translation	FVOCI	Other ⁽¹⁾	Accumulated other comprehensive income (loss)
Balance as at January 1, 2025	\$ (337)	\$ 21	\$ 92	\$ (224)
Other comprehensive income (loss)	138	93	(59)	172
Balance as at June 30, 2025	\$ (199)	\$ 114	\$ 33	\$ (52)

⁽¹⁾ Represents net investment hedges, cash flow hedges and other reserves.

<u>(\$US MILLIONS)</u>	Foreign currency translation	FVOCI	Other ⁽¹⁾	Accumulated other comprehensive income (loss)
Balance as at January 1, 2024	\$ (189)	\$ 5	\$ 54	\$ (130)
Other comprehensive income (loss)	(74)	4	29	(41)
Balance as at June 30, 2024	\$ (263)	\$ 9	\$ 83	\$ (171)

⁽¹⁾ Represents net investment hedges, cash flow hedges and other reserves.

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NOTE 21. DIRECT OPERATING COSTS

The partnership has no key employees or directors and does not remunerate key management personnel. Key decision makers of the partnership are all employees of Brookfield or its subsidiaries, which provide management services under the Master Services Agreement with Brookfield. Refer to Note 17.

Direct operating costs are costs incurred to earn revenues and include all attributable expenses. The following table presents direct operating costs by nature for the three and six months ended June 30, 2025 and 2024.

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Inventory costs	\$ 2,150	\$ 7,283	\$ 4,344	\$ 14,769
Subcontractor and consultant costs	754	861	1,489	1,533
Concession construction materials and labor costs	43	38	79	78
Depreciation and amortization expense	767	809	1,497	1,617
Compensation	942	985	1,886	1,961
Other direct costs	809	952	1,572	1,848
Total	\$ 5,465	\$ 10,928	\$ 10,867	\$ 21,806

Other direct costs include freight, cost of construction expensed and expected credit loss provisions on financial assets.

During the three and six months ended June 30, 2025, the partnership recorded a reduction in inventory costs of \$256 million and \$515 million, respectively (June 30, 2024: \$nil and \$nil, respectively) related to tax benefits recognized. Refer to Note 2(b)(i) for additional details.

The decrease in inventory costs for the three and six months ended June 30, 2025 compared to the prior year period was primarily due to the disposition of the partnership's road fuels operation in the third quarter of 2024.

NOTE 22. REVENUES

(a) Revenues by type

The tables below summarize the partnership's segment revenues by type of revenue for the three and six months ended June 30, 2025:

(US\$ MILLIONS)	Three Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
Revenues by type				
Revenues from contracts with customers	\$ 1,974	\$ 485	\$ 3,548	\$ 6,007
Other revenues	405	279	4	688
Total revenues	\$ 2,379	\$ 764	\$ 3,552	\$ 6,695

(US\$ MILLIONS)	Six Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
Revenues by type				
Revenues from contracts with customers	\$ 4,039	\$ 955	\$ 7,070	\$ 12,064
Other revenues	832	540	8	1,380
Total revenues	\$ 4,871	\$ 1,495	\$ 7,078	\$ 13,444

The tables below summarize the partnership's segment revenues by type of revenue for the three and six months ended June 30, 2024:

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(US\$ MILLIONS)	Three Months Ended June 30, 2024			
	Business services	Infrastructure services	Industrials	Total
Revenues by type				
Revenues from contracts with customers	\$ 7,141	\$ 592	\$ 3,416	\$ 11,149
Other revenues	444	350	3	797
Total revenues	<u>\$ 7,585</u>	<u>\$ 942</u>	<u>\$ 3,419</u>	<u>\$ 11,946</u>

(US\$ MILLIONS)	Six Months Ended June 30, 2024			
	Business services	Infrastructure services	Industrials	Total
Revenues by type				
Revenues from contracts with customers	\$ 14,164	\$ 1,138	\$ 7,079	\$ 22,381
Other revenues	883	690	7	1,580
Total revenues	<u>\$ 15,047</u>	<u>\$ 1,828</u>	<u>\$ 7,086</u>	<u>\$ 23,961</u>

The change in revenues in the partnership's business services segment for the three and six months ended June 30, 2025 compared to the prior year period was primarily due to the disposition of the partnership's road fuels operation in the third quarter of 2024.

(b) Timing of recognition of revenues from contracts with customers

The tables below summarize the partnership's segment revenues by timing of revenue recognition for the total revenues from contracts with customers for the three and six months ended June 30, 2025:

(US\$ MILLIONS)	Three Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
Timing of revenue recognition				
Goods and services provided at a point in time	\$ 487	\$ 169	\$ 3,436	\$ 4,092
Services transferred over a period of time	1,487	316	112	1,915
Total revenues from contracts with customers	<u>\$ 1,974</u>	<u>\$ 485</u>	<u>\$ 3,548</u>	<u>\$ 6,007</u>

(US\$ MILLIONS)	Six Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
Timing of revenue recognition				
Goods and services provided at a point in time	\$ 1,089	\$ 332	\$ 6,873	\$ 8,294
Services transferred over a period of time	2,950	623	197	3,770
Total revenues from contracts with customers	<u>\$ 4,039</u>	<u>\$ 955</u>	<u>\$ 7,070</u>	<u>\$ 12,064</u>

The tables below summarize the partnership's segment revenues by timing of revenue recognition for the total revenues from contracts with customers for the three and six months ended June 30, 2024:

(US\$ MILLIONS)	Three Months Ended June 30, 2024			
	Business services	Infrastructure services	Industrials	Total
Timing of revenue recognition				
Goods and services provided at a point in time	\$ 5,713	\$ 221	\$ 3,361	\$ 9,295
Services transferred over a period of time	1,428	371	55	1,854
Total revenues from contracts with customers	<u>\$ 7,141</u>	<u>\$ 592</u>	<u>\$ 3,416</u>	<u>\$ 11,149</u>

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(US\$ MILLIONS)	Six Months Ended June 30, 2024			
	Business services	Infrastructure services	Industrials	Total
Timing of revenue recognition				
Goods and services provided at a point in time	\$ 11,390	\$ 377	\$ 6,968	\$ 18,735
Services transferred over a period of time	2,774	761	111	3,646
Total revenues from contracts with customers	<u>\$ 14,164</u>	<u>\$ 1,138</u>	<u>\$ 7,079</u>	<u>\$ 22,381</u>

(c) Revenues by geography

The tables below summarize the partnership's segment revenues by geography for the three and six months ended June 30, 2025:

(US\$ MILLIONS)	Three Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
United States	\$ 398	\$ 184	\$ 1,526	\$ 2,108
Australia	962	53	31	1,046
Europe	—	129	838	967
Brazil	225	3	303	531
United Kingdom	299	77	77	453
Mexico	—	—	299	299
Canada	87	11	129	227
Other	3	28	345	376
Total revenues from contracts with customers	<u>\$ 1,974</u>	<u>\$ 485</u>	<u>\$ 3,548</u>	<u>\$ 6,007</u>
Other revenues	405	279	4	688
Total revenues	<u>\$ 2,379</u>	<u>\$ 764</u>	<u>\$ 3,552</u>	<u>\$ 6,695</u>

(US\$ MILLIONS)	Six Months Ended June 30, 2025			
	Business services	Infrastructure services	Industrials	Total
United States	\$ 809	\$ 366	\$ 3,011	\$ 4,186
Australia	2,007	94	58	2,159
Europe	—	256	1,706	1,962
Brazil	433	12	582	1,027
United Kingdom	611	150	151	912
Mexico	—	—	586	586
Canada	166	23	268	457
Other	13	54	708	775
Total revenues from contracts with customers	<u>\$ 4,039</u>	<u>\$ 955</u>	<u>\$ 7,070</u>	<u>\$ 12,064</u>
Other revenues	832	540	8	1,380
Total revenues	<u>\$ 4,871</u>	<u>\$ 1,495</u>	<u>\$ 7,078</u>	<u>\$ 13,444</u>

The tables below summarize the partnership's segment revenues by geography for the three and six months ended June 30, 2024:

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Three Months Ended June 30, 2024				
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Total
United States	\$ 300	\$ 233	\$ 1,367	\$ 1,900
Australia	1,182	40	35	1,257
Europe	452	181	827	1,460
Brazil	247	22	327	596
United Kingdom	4,403	72	70	4,545
Mexico	—	—	322	322
Canada	309	18	128	455
Other	248	26	340	614
Total revenues from contracts with customers	\$ 7,141	\$ 592	\$ 3,416	\$ 11,149
Other revenues	444	350	3	797
Total revenues	\$ 7,585	\$ 942	\$ 3,419	\$ 11,946

Six Months Ended June 30, 2024				
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Total
United States	\$ 753	\$ 423	\$ 2,835	\$ 4,011
Australia	2,164	80	66	2,310
Europe	938	362	1,756	3,056
Brazil	483	40	675	1,198
United Kingdom	8,729	145	154	9,028
Mexico	—	—	641	641
Canada	582	43	244	869
Other	515	45	708	1,268
Total revenues from contracts with customers	\$ 14,164	\$ 1,138	\$ 7,079	\$ 22,381
Other revenues	883	690	7	1,580
Total revenues	\$ 15,047	\$ 1,828	\$ 7,086	\$ 23,961

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NOTE 23. SEGMENT INFORMATION

The partnership's operations are organized into four operating segments which are regularly reviewed by the Chief Operating Decision Maker ("CODM") for the purpose of allocating resources to the segment and to assess its performance. The CODM uses adjusted earnings from operations ("Adjusted EFO") to assess performance and make resource allocation decisions. Adjusted EFO allows the CODM to evaluate the partnership's segments on the basis of return on invested capital generated by its operations and to evaluate the performance of its segments on a levered basis. Adjusted EFO is calculated as net income and equity accounted income at the partnership's economic ownership interest in consolidated subsidiaries and equity accounted investments, respectively, excluding the impact of depreciation and amortization expense, deferred income taxes, transaction costs, restructuring charges, unrealized revaluation gains or losses, impairment expenses or reversals and other income or expense items that are not directly related to revenue generating activities. The partnership's economic ownership interest in consolidated subsidiaries excludes amounts attributable to non-controlling interests consistent with how the partnership determines net income attributable to non-controlling interests in its unaudited interim condensed consolidated statements of operating results. In order to provide additional insight regarding the partnership's operating performance over the lifecycle of an investment, Adjusted EFO includes the impact of preferred equity distributions and realized disposition gains or losses recorded in net income, other comprehensive income, or directly in equity, such as ownership changes. Adjusted EFO does not include legal and other provisions that may occur from time to time in the partnership's operations and that are one-time or non-recurring and not directly tied to the partnership's operations, such as those for litigation or contingencies. Adjusted EFO includes expected credit losses and bad debt allowances recorded in the normal course of the partnership's operations.

Other income (expense), net in the partnership's unaudited interim condensed consolidated statements of operating results includes amounts that are not related to revenue generating activities, and are not normal, recurring operating income and expenses necessary for business operations. These include revaluation gains and losses, transaction costs, restructuring charges, stand-up costs and business separation expenses, gains or losses on debt extinguishments or modifications, gains or losses on dispositions of property, plant and equipment, non-recurring and one-time provisions that may occur from time to time at one of the partnership's operations that are not reflective of normal operations, and other items. Other income (expense), net included within Adjusted EFO in the tables below corresponds to items of other income (expense), net at the partnership's economic ownership interest that are considered by the partnership when evaluating operating performance and returns on invested capital generated by its businesses and may include realized revaluation gains and losses, realized gains or losses on the disposition of property, plant and equipment, and other items. Refer to the footnotes to the tables below for additional details on items included therein.

Gain (loss) on dispositions, net in Adjusted EFO reflects the partnership's economic ownership interest in the gains or losses on acquisitions/dispositions recognized during the period in unaudited interim condensed consolidated statements of operating results that are considered by the partnership when evaluating the performance and returns on invested capital generated by its businesses.

Gain (loss) on dispositions, net recorded in equity in Adjusted EFO corresponds to the partnership's economic ownership interest in gains and losses recorded in the unaudited interim condensed consolidated statements of changes in equity that have been realized through a completed disposition, including material realized disposition gains or losses that may be recorded in equity on the partial disposition of a subsidiary where the partnership retains control and through the sale of an investment in securities accounted for as financial assets measured at fair value with changes in fair value recorded in other comprehensive income.

The following tables provide each segment's results at the partnership's economic ownership interest, in the format that the CODM organizes reporting segments to make resource allocation decisions and assess performance. Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by non-controlling interests in consolidated subsidiaries. The tables below reconcile the partnership's economic ownership interest in its consolidated results to the partnership's unaudited interim condensed consolidated statements of operating results.

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	Three Months Ended June 30, 2025							
	Total attributable to Unitholders					Attributable to non-controlling interests	As per Financials	
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total ⁽¹⁾			
Revenues	\$ 1,372	\$ 238	\$ 1,002	\$ —	\$ 2,612	\$ 4,083	\$ 6,695	
Direct operating costs ⁽²⁾	(1,164)	(151)	(688)	(2)	(2,005)	(2,693)	(4,698)	
General and administrative expenses	(31)	(18)	(27)	(28)	(104)	(167)	(271)	
Gain (loss) on dispositions, net	2	—	—	—	2	4	6	
Gain (loss) on dispositions, net recorded in equity	(4)	—	—	—	(4)	(14)	(18)	
Other income (expense), net ⁽³⁾	—	1	(15)	—	(14)	(41)	(55)	
Interest income (expense), net	(71)	(44)	(111)	(20)	(246)	(555)	(801)	
Current income tax (expense) recovery	(13)	(7)	(19)	—	(39)	(80)	(119)	
Preferred equity distributions	—	—	—	(13)	(13)	13	—	
Equity accounted Adjusted EFO ⁽⁴⁾	14	19	12	—	45	36	81	
Adjusted EFO	105	38	154	(63)	234			
Depreciation and amortization expense ⁽²⁾⁽⁵⁾					(231)	(536)	(767)	
Impairment reversal (expense), net					(3)	(11)	(14)	
Gain (loss) on dispositions, net recorded in equity					4	14	18	
Other income (expense), net ⁽³⁾					(3)	(45)	(48)	
Deferred income tax (expense) recovery					68	116	184	
Non-cash items attributable to equity accounted investments ⁽⁴⁾					(43)	(15)	(58)	
Net income (loss)					\$ 26	\$ 109	\$ 135	

- (1) Adjusted EFO and net income (loss) attributable to Unitholders include Adjusted EFO and net income (loss) attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, special limited partnership unitholders and BBUC exchangeable shareholders.
- (2) The sum of these amounts equates to direct operating costs of \$5,465 million as per the unaudited interim condensed consolidated statements of operating results.
- (3) The sum of these amounts equates to other income (expense), net of \$(103) million as per the unaudited interim condensed consolidated statements of operating results. Other income (expense), net at the partnership's economic ownership interest that is included in Adjusted EFO of \$(14) million primarily related to employee incentive payments linked to the realization of value at the partnership's advanced energy storage operation. Other income (expense), net at the partnership's economic ownership interest that is excluded from Adjusted EFO of \$(3) million includes \$76 million of net gain recognized upon deconsolidation of the partnership's healthcare services operation, \$35 million of expenses related to expected employee incentive payments linked to the realization of value at the partnership's advanced energy storage operation, \$20 million of net revaluation losses, \$16 million of business separation expenses, stand-up costs and restructuring charges, \$4 million of net loss on debt modification and extinguishment, \$1 million of transaction costs and \$3 million of other expenses.
- (4) The sum of these amounts equates to equity accounted income (loss) of \$23 million as per the unaudited interim condensed consolidated statements of operating results.
- (5) For the three months ended June 30, 2025, depreciation and amortization expense by segment is as follows: business services \$208 million, infrastructure services \$175 million, industrials \$384 million, and corporate and other \$nil.

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for the three and six months ended June 30, 2025 and 2024**

	Six Months Ended June 30, 2025							
	Total attributable to Unitholders					Attributable to non-controlling interests	As per Financials	
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total ⁽¹⁾			
Revenues	\$ 2,773	\$ 472	\$ 1,985	\$ —	\$ 5,230	\$ 8,214	\$ 13,444	
Direct operating costs ⁽²⁾	(2,345)	(293)	(1,350)	(5)	(3,993)	(5,377)	(9,370)	
General and administrative expenses	(62)	(39)	(59)	(55)	(215)	(367)	(582)	
Gain (loss) on dispositions, net ⁽³⁾	2	114	—	—	116	104	220	
Gain (loss) on dispositions, net in equity	(4)	—	—	—	(4)	(14)	(18)	
Other income (expense), net ⁽⁴⁾	2	21	(19)	—	4	(40)	(36)	
Interest income (expense), net	(138)	(91)	(218)	(45)	(492)	(1,079)	(1,571)	
Current income tax (expense) recovery	(31)	(13)	(77)	—	(121)	(195)	(316)	
Preferred equity distributions	—	—	—	(26)	(26)	26	—	
Equity accounted Adjusted EFO ⁽⁵⁾	25	33	22	—	80	74	154	
Adjusted EFO	222	204	284	(131)	579			
Depreciation and amortization expense ⁽²⁾⁽⁶⁾					(451)	(1,046)	(1,497)	
Impairment reversal (expense), net					(3)	(11)	(14)	
Gain (loss) on dispositions, net in equity					4	14	18	
Other income (expense), net ⁽⁴⁾					(16)	(134)	(150)	
Deferred income tax (expense) recovery					90	158	248	
Non-cash items attributable to equity accounted investments ⁽⁵⁾					(97)	(42)	(139)	
Net income (loss)					\$ 106	\$ 285	\$ 391	

- (1) Adjusted EFO and net income (loss) attributable to Unitholders include Adjusted EFO, and net income (loss) attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, special limited partnership unitholders and BBUC exchangeable shareholders.
- (2) The sum of these amounts equates to direct operating costs of \$10,867 million as per the unaudited interim condensed consolidated statements of operating results.
- (3) Gain (loss) on dispositions, net recorded in Adjusted EFO of \$116 million primarily represents the partnership's economic ownership interest in net gains of \$114 million related to the disposition of the partnership's offshore oil services' shuttle tanker operation.
- (4) The sum of these amounts equates to other income (expense), net of \$(186) million as per the unaudited interim condensed consolidated statements of operating results. Other income (expense), net at the partnership's economic ownership interest that is included in Adjusted EFO of \$4 million includes \$19 million of realized gain relating to upgrades completed for customers on certain vessels at the partnership's offshore oil services, \$16 million of expenses related to employee incentive payments linked to the realization of value at the partnership's advanced energy storage operation, \$5 million of net revaluation gains and \$4 million of other expenses. Other income (expense), net at the partnership's economic ownership interest that is excluded from Adjusted EFO of \$(16) million includes \$76 million of net gain recognized upon deconsolidation of the partnership's healthcare services operation, \$48 million of unrealized gains recorded on reclassification of property, plant and equipment to finance leases at the partnership's offshore oil services, \$40 million of net revaluation losses, \$38 million of business separation expenses, stand-up costs and restructuring charges, \$35 million of expenses related to expected employee incentive payments linked to the realization of value at the partnership's advanced energy storage operation, \$11 million of transaction costs, \$5 million of net loss on debt modification and extinguishment and \$11 million of other expenses.
- (5) The sum of these amounts equates to equity accounted income (loss), net of \$15 million as per the unaudited interim condensed consolidated statements of operating results.
- (6) For the six months ended June 30, 2025, depreciation and amortization expense by segment is as follows: business services \$430 million, infrastructure services \$340 million, industrials \$727 million, and corporate and other \$nil.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

	Three Months Ended June 30, 2024							
	Total attributable to Unitholders					Attributable to non-controlling interests	As per Financials	
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total ⁽¹⁾			
Revenues	\$ 2,353	\$ 322	\$ 964	\$ —	\$ 3,639	\$ 8,307	\$ 11,946	
Direct operating costs ⁽²⁾	(2,154)	(189)	(739)	(3)	(3,085)	(7,034)	(10,119)	
General and administrative expenses	(35)	(20)	(27)	(25)	(107)	(200)	(307)	
Gain (loss) on dispositions, net ⁽³⁾	—	—	81	—	81	3	84	
Gain (loss) on dispositions, net recorded in equity ⁽⁴⁾	—	—	22	—	22	—	22	
Other income (expense), net ⁽⁵⁾	2	—	3	—	5	8	13	
Interest income (expense), net	(72)	(60)	(86)	(38)	(256)	(522)	(778)	
Current income tax (expense) recovery	(17)	(3)	(22)	—	(42)	(80)	(122)	
Preferred equity distributions	—	—	—	(13)	(13)	13	—	
Equity accounted Adjusted EFO ⁽⁶⁾	9	26	10	—	45	36	81	
Adjusted EFO	86	76	206	(79)	289			
Depreciation and amortization expense ⁽²⁾⁽⁷⁾					(251)	(558)	(809)	
Gain (loss) on dispositions, net recorded in equity ⁽⁴⁾					(22)	—	(22)	
Other income (expense), net ⁽⁵⁾					(89)	(24)	(113)	
Deferred income tax (expense) recovery					88	151	239	
Non-cash items attributable to equity accounted investments ⁽⁶⁾					(35)	(15)	(50)	
Net income (loss)					\$ (20)	\$ 85	\$ 65	

- (1) Adjusted EFO and net income (loss) attributable to Unitholders include Adjusted EFO and net income (loss) attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, special limited partnership unitholders and BBUC exchangeable shareholders.
- (2) The sum of these amounts equates to direct operating costs of \$10,928 million as per the unaudited interim condensed consolidated statements of operating results.
- (3) Gain (loss) on dispositions, net recorded in Adjusted EFO of \$81 million represents the partnership's economic ownership interest in gains from the disposition of the partnership's Canadian aggregates production operation.
- (4) Gain (loss) on dispositions, net recorded in equity in Adjusted EFO of \$22 million represents the partnership's economic ownership interest in gains primarily related to the disposition of public securities.
- (5) The sum of these amounts equates to other income (expense), net of \$(100) million as per the unaudited interim condensed consolidated statements of operating results. Other income (expense), net at the partnership's economic ownership interest that is included in Adjusted EFO of \$5 million includes \$2 million of realized net revaluation gains, and \$3 million of other income. Other income (expense), net at the partnership's economic ownership interest that is excluded from Adjusted EFO of \$(89) million includes \$82 million related to provisions recorded at the partnership's construction operation, \$13 million of net gains on debt modification and extinguishment, \$13 million of business separation expenses, stand-up costs and restructuring charges, \$8 million of unrealized net revaluation gains, \$5 million of transaction costs, and \$10 million of other expenses.
- (6) The sum of these amounts equates to equity accounted income (loss) of \$31 million as per the unaudited interim condensed consolidated statements of operating results.
- (7) For the three months ended June 30, 2024, depreciation and amortization expense by segment is as follows: business services \$248 million, infrastructure services \$222 million, industrials \$339 million, and corporate and other \$nil.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

	Six Months Ended June 30, 2024						
	Total attributable to Unitholders					Attributable to non-controlling interests	As per Financials
(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total ⁽¹⁾		
Revenues	\$ 4,536	\$ 629	\$ 1,998	\$ —	\$ 7,163	\$ 16,798	\$ 23,961
Direct operating costs ⁽²⁾	(4,111)	(373)	(1,532)	(7)	(6,023)	(14,166)	(20,189)
General and administrative expenses	(73)	(39)	(56)	(53)	(221)	(403)	(624)
Gain (loss) on dispositions, net ⁽³⁾	15	—	81	—	96	3	99
Gain (loss) on dispositions, net recorded in equity ⁽⁴⁾	—	—	69	—	69	13	82
Other income (expense), net ⁽⁵⁾	51	12	4	—	67	6	73
Interest income (expense), net	(143)	(123)	(176)	(75)	(517)	(1,057)	(1,574)
Current income tax (expense) recovery	(38)	(4)	(23)	(7)	(72)	(140)	(212)
Preferred equity distributions	—	—	—	(26)	(26)	26	—
Equity accounted Adjusted EFO ⁽⁶⁾	17	46	21	—	84	71	155
Adjusted EFO	254	148	386	(168)	620		
Depreciation and amortization expense ⁽²⁾⁽⁷⁾					(504)	(1,113)	(1,617)
Impairment reversal (expense), net					5	5	10
Gain (loss) on dispositions, net recorded in equity ⁽⁴⁾					(69)	(13)	(82)
Other income (expense), net ⁽⁵⁾					(84)	27	(57)
Deferred income tax (expense) recovery					131	213	344
Non-cash items attributable to equity accounted investments ⁽⁶⁾					(71)	(30)	(101)
Net income (loss)					\$ 28	\$ 240	\$ 268

(1) Adjusted EFO and net income (loss) attributable to Unitholders include Adjusted EFO, and net income (loss) attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, special limited partnership unitholders and BBUC exchangeable shareholders.

(2) The sum of these amounts equates to direct operating costs of \$21,806 million as per the unaudited interim condensed consolidated statements of operating results.

(3) Gain (loss) on dispositions, net recorded in Adjusted EFO of \$96 million represents the partnership's economic ownership interest in gains of \$81 million from the disposition of the partnership's Canadian aggregates production operation and \$15 million from the disposition of the partnership's real estate services operation.

(4) Gain (loss) on dispositions, net recorded in equity in Adjusted EFO of \$69 million represents the partnership's economic interest in gains primarily related to the disposition of public securities.

(5) The sum of these amounts equates to other income (expense), net of \$16 million as per the unaudited interim condensed consolidated statements of operating results. Other income(expense), net at the partnership's economic ownership interest that is included in Adjusted EFO of \$67 million includes \$50 million of other income related to a distribution at the partnership's entertainment operation, \$15 million of realized net revaluation gains, and \$2 million of other income. Other income (expense), net at the partnership's economic ownership interest that is excluded from Adjusted EFO of \$(84) million includes \$82 million related to provisions recorded at the partnership's construction operation, \$46 million of unrealized net revaluation gains, \$18 million of transaction costs, \$18 million of business separation expenses, stand-up costs and restructuring charges, \$8 million of net gains on debt modification and extinguishment, and \$20 million of other expenses.

(6) The sum of these amounts equates to equity accounted income (loss), net of \$54 million as per the unaudited interim condensed consolidated statements of operating results.

(7) For the six months ended June 30, 2024, depreciation and amortization expense by segment is as follows: business services \$502 million, infrastructure services \$434 million, industrials \$681 million, and corporate and other \$nil.

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

Segment Assets

For the purpose of monitoring segment performance and allocating resources between segments, the CODM monitors assets, including investments accounted for using the equity method, attributable to each segment.

The following table presents the partnership's assets by reportable operating segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	As at June 30, 2025	As at December 31, 2024
Business services	\$ 28,656	\$ 31,583
Infrastructure services	16,268	17,489
Industrials	30,095	26,097
Corporate and other	316	305
Total	\$ 75,335	\$ 75,474

NOTE 24. SUPPLEMENTAL CASH FLOW INFORMATION

(US\$ MILLIONS)	Six Months Ended June 30,	
	2025	2024
Net interest paid (received)	\$ 1,260	\$ 1,526
Net income taxes paid (received)	277	594

Amounts paid and received for interest were reflected as operating cash flows in the unaudited interim condensed consolidated statements of cash flow.

Details of "Changes in non-cash working capital, net" on the unaudited interim condensed consolidated statements of cash flow are as follows:

(US\$ MILLIONS)	Six Months Ended June 30,	
	2025	2024
Accounts and other receivable	\$ 218	\$ (988)
Inventory	(336)	(316)
Other assets	(171)	(152)
Accounts payable and other	381	607
Changes in non-cash working capital, net	\$ 92	\$ (849)

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

NOTE 25. INSURANCE CONTRACTS

The following table shows the reconciliation from the opening to the closing balances of the insurance liabilities related to the partnership's insurance contracts from its residential mortgage insurer, reported by measurement components.

(US\$ MILLIONS)	Estimates of present value of future cash flows	Risk adjustment	Contractual service margin	Total
Insurance liabilities, as at January 1, 2025	\$ 381	\$ 446	\$ 998	\$ 1,825
Change during period:				
Changes that relate to current service:				
Contractual service margin recognized for services provided	—	—	(172)	(172)
Change in risk adjustment recognized for the risk expired	—	(32)	—	(32)
Experience adjustments	(4)	—	—	(4)
Changes that relate to future service:				
Contracts initially recognized in the period	(213)	60	153	—
Changes in estimates that adjust the contractual service margin	1	(21)	20	—
Changes that relate to past services:				
Adjustments to liabilities for incurred claims	(10)	—	—	(10)
Insurance finance income/(expenses)	12	13	18	43
Foreign currency translation	23	25	57	105
	(191)	45	76	(70)
Cash flows:				
Premiums received	301	—	—	301
Claims and other insurance service expenses paid	(22)	—	—	(22)
Insurance acquisition cash flows	(34)	—	—	(34)
Insurance liabilities, as at June 30, 2025	\$ 435	\$ 491	\$ 1,074	\$ 2,000

**NOTES TO UNAUDITED INTERIM CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS**

**As at June 30, 2025 and December 31, 2024 and
for the three and six months ended June 30, 2025 and 2024**

(US\$ MILLIONS)	Estimates of present value of future cash flows	Risk adjustment	Contractual service margin	Total
Insurance liabilities, as at January 1, 2024	\$ 385	\$ 479	\$ 1,070	\$ 1,934
Changes during period:				
Changes that relate to current service:				
Contractual service margin recognized for services provided	—	—	(193)	(193)
Change in risk adjustment recognized for the risk expired	—	(34)	—	(34)
Changes that relate to future service:				
Contracts initially recognized in the period	(165)	59	106	—
Changes in estimates that adjust the contractual service margin	(1)	(29)	30	—
Changes that relate to past services:				
Adjustments to liabilities for incurred claims	(10)	—	—	(10)
Insurance finance income/(expenses)	8	10	15	33
Foreign currency translation	(11)	(15)	(33)	(59)
	<u>(179)</u>	<u>(9)</u>	<u>(75)</u>	<u>(263)</u>
Cash flows:				
Premiums received	242	—	—	242
Claims and other insurance service expenses paid	(20)	—	—	(20)
Insurance acquisition cash flows	(31)	—	—	(31)
Insurance liabilities, as at June 30, 2024	<u>\$ 397</u>	<u>\$ 470</u>	<u>\$ 995</u>	<u>\$ 1,862</u>

NOTE 26. SUBSEQUENT EVENTS

(a) Merger of returnable plastic packaging operation

On July 1, 2025, the partnership completed the merger of its returnable plastic packaging operation with a North American packaging solutions provider. In exchange, the partnership received an approximate 10% economic interest in the merged business and deconsolidated the net assets of its returnable plastic packaging operation which were classified as held for sale as at June 30, 2025 within other assets and accounts payable and other in the unaudited interim condensed consolidated statement of financial position.

(b) Sale of interests into new evergreen private equity fund

On July 4, 2025, the partnership completed the previously announced sale of a partial interest in three businesses to a new evergreen private equity fund, managed by Brookfield Asset Management. The transferred interests included approximately 12% of the partnership's engineered components manufacturing operation, approximately 7% of the partnership's dealer software and technology services operation, and approximately 5% of the partnership's work access services operation.

In exchange, the partnership will receive units of the new evergreen fund with an initial redemption value of approximately \$690 million. The units are expected to be redeemed for cash during the 18-month period following the initial closing of the fund, expected later this year.

(c) Distribution

On July 31, 2025, the Board of Directors declared a quarterly distribution in the amount of \$0.0625 per LP Unit, payable on September 29, 2025 to unitholders of record as at the close of business on August 29, 2025.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Introduction

This management's discussion and analysis of financial condition and results of operations ("MD&A") of Brookfield Business Partners L.P. and its subsidiaries (collectively, the "partnership", or "we", or "our"), covers the financial position of the partnership as at June 30, 2025 and December 31, 2024, and results of operations for the three and six months ended June 30, 2025 and 2024. Brookfield Corporation (together with its controlled subsidiaries, excluding the partnership, referred to as "Brookfield") is the ultimate parent of the partnership. "Brookfield Holders" refers to Brookfield, Brookfield Wealth Solutions Ltd. ("Brookfield Wealth Solutions") and their related parties. The information in this MD&A should be read in conjunction with the interim financial statements as at June 30, 2025 and December 31, 2024 and for the three and six months ended June 30, 2025 and 2024 (the "unaudited interim condensed consolidated financial statements"). This MD&A was prepared as of August 7, 2025. Additional information relating to the partnership can be found at www.sedarplus.ca or www.sec.gov.

In addition to historical information, this MD&A contains forward-looking statements. Readers are cautioned that these forward-looking statements are subject to risks and uncertainties and actual results could differ materially from those reflected in the forward-looking statements.

Cautionary Statement Regarding Forward-Looking Statements and Information

This MD&A contains "forward-looking information" within the meaning of Canadian provincial securities laws and "forward-looking statements" within the meaning of applicable Canadian and U.S. securities laws. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, include statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the partnership, as well as regarding recently completed and proposed acquisitions, dispositions and other transactions, and the outlook for North American and international economies for the current fiscal year and subsequent periods, and include words such as "expects", "anticipates", "plans", "believes", "estimates", "seeks", "intends", "targets", "projects", "forecasts", "views", "potential", "likely" or negative versions thereof and other similar expressions, or future or conditional verbs such as "may", "will", "should", "would" and "could".

Although we believe that our anticipated future results, performance or achievements expressed or implied by the forward-looking statements and information are based upon reasonable assumptions and expectations, investors and other readers should not place undue reliance on forward-looking statements and information because they involve assumptions, known and unknown risks, uncertainties and other factors, many of which are beyond our control, which may cause the actual results, performance or achievements of the partnership to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements and information. These beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to us or are within our control. If a change occurs, our business, financial condition, liquidity and result of operations and our plans and strategies may vary materially from those expressed in the forward-looking statements and forward-looking information herein.

Factors that could cause actual results to differ materially from those contemplated or implied by forward-looking statements include, but are not limited to, the following:

- the cyclical nature of our operating businesses and general economic conditions and risks relating to the economy, including unfavorable changes in interest rates, foreign exchange rates, inflation, commodity prices, and volatility in the financial markets;
- the ability to complete and effectively integrate acquisitions into existing operations and the ability to attain expected benefits;
- business competition, including competition for acquisition opportunities;
- strategic actions including our ability to complete dispositions and achieve the anticipated benefits therefrom;
- restrictions on our ability to engage in certain activities or make distributions due to our indebtedness;
- global equity and capital markets and the availability of equity and debt financing and refinancing within these markets;
- changes to our credit ratings;
- changes to U.S. laws or policies, including changes in U.S. domestic and economic policies as well as foreign trade policies and tariffs;
- technological change;

- the ability to obtain insurance for our business operations;
- labor disruptions and economically unfavorable collective bargaining agreements;
- litigation;
- investments in jurisdictions with less developed legal systems;
- we do not have control over all of the businesses in which we own investments;
- changes to the market price of any investments in public companies;
- our compliance with environmental laws and the broader impacts of climate change;
- cybersecurity incidents;
- the possible impact of international conflicts, wars and related developments including terrorist acts and cyber terrorism;
- the effectiveness of our internal controls over financial reporting;
- the market price of our units may be volatile;
- we are exempt from certain requirements of Canadian securities laws and we are not subject to the same disclosure requirements as a U.S. domestic issuer;
- political instability and unfamiliar cultural factors;
- changes in government policy and legislation;
- federal, state and foreign anti-corruption and trade sanctions laws and restrictions on foreign direct investment applicable to us and our operating businesses create the potential for significant liabilities and penalties, the inability to complete transactions, imposition of significant costs and burdens, and reputational harm;
- operational or business risks that are specific to any of our business services operations, infrastructure services operations or industrials operations;
- reliance on third party service providers;
- catastrophic events, such as earthquakes, hurricanes and pandemics/epidemics;
- Brookfield's significant influence over us;
- the lack of an obligation of Brookfield to source acquisition opportunities to us;
- the departure of some or all of Brookfield's professionals;
- control of our company and/or the BBU General Partner may be transferred to a third party without unitholder consent;
- Brookfield may increase its ownership in our company;
- our Master Services Agreement and our other arrangements with Brookfield do not impose on Brookfield any fiduciary duties to act in the best interests of our unitholders;
- conflicts of interest between our company and our unitholders, on the one hand, and Brookfield, on the other hand;
- our arrangements with Brookfield may contain terms that are less favorable than those which otherwise might have been unrelated parties;
- the BBU General Partner may be unable or unwilling to terminate our Master Services Agreement;
- the limited liability of, and our indemnification of, the Service Providers;
- Brookfield's relationship with Oaktree;
- our company is a holding entity that relies on its subsidiaries to provide us with the funds necessary to our financial obligations;

- we may be subject to the risks commonly associated with a separation of economic interest from control or the incurrence of debt at multiple levels within an organizational structure;
- our company may become regulated as an investment company under the Investment Company Act;
- the inability of unitholders to vote on or otherwise take part in the management of the Brookfield Business Partners;
- future sales or issuances of our securities will result in dilution of existing holders and even the perception of such sales or issuances taking place could depress the trading price of the LP Units or BBUC exchangeable shares;
- limits on unitholders' ability to obtain favorable judicial forum for disputes related to Brookfield Business Partners or to enforce judgements against us;
- changes in tax law and practice; and
- other risks and factors detailed from time to time in our documents filed with the securities regulators in Canada and the United States including those set forth in the "Risk Factors" section in our annual report on Form 20-F for the year ended December 31, 2024 (our "2024 Annual Report").

Statements relating to "reserves" are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves described herein can be profitably produced in the future.

We caution that the foregoing list of important factors that may affect future results is not exhaustive. When relying on our forward-looking statements and information, investors and others should carefully consider the foregoing factors and other uncertainties and potential events.

For a more comprehensive list of risks and uncertainties, please refer to our 2024 Annual Report under the heading "Risk Factors" available on SEDAR+ at www.sedarplus.ca and EDGAR at www.sec.gov. New risk factors may arise from time to time and it is not possible to predict all of those risk factors or the extent to which any factor or combination of factors may cause actual results, performance or achievements of our partnership to be materially different from those contained in forward-looking statements or information. Given these risks, assumptions, and uncertainties, the reader should not place undue reliance on forward-looking statements or information as a prediction of actual results. We qualify any and all of our forward-looking statements by these cautionary factors. Although the forward-looking statements and information contained in this MD&A are based upon what we believe to be reasonable assumptions, we cannot assure investors that actual results will be consistent with these forward-looking statements and information. We undertake no obligation to publicly update or revise any forward-looking statements or information, whether written or oral, that may be as a result of new information, future events or otherwise, except as required by law.

Basis of Presentation

The financial information in this MD&A is derived from the financial information included in the unaudited interim condensed consolidated financial statements of the partnership, prepared in accordance with IAS 34, *Interim Financial Reporting* (“IAS 34”), as issued by the International Accounting Standards Board (“IASB”), and using the accounting policies the partnership applied in its annual consolidated financial statements as at and for the year ended December 31, 2024. All defined terms are also described in the annual consolidated financial statements. The unaudited interim condensed consolidated financial statements are prepared on a going concern basis and have been presented in U.S. dollars rounded to the nearest million unless otherwise indicated. The unaudited interim condensed consolidated financial statements include the accounts of Brookfield Business Partners L.P. and its consolidated subsidiaries, which are the entities over which the partnership has control.

We also discuss the results of operations on a segment basis, consistent with how the Chief Operating Decision Maker (“CODM”) manages and views our business. Our operating segments are: (i) business services, (ii) infrastructure services, (iii) industrials, and (iv) corporate and other.

The partnership’s consolidated equity interests include the non-voting publicly traded limited partnership units (“LP Units”) held by the public unitholders and Brookfield Holders, general partner units held by Brookfield (“GP Units”), redemption-exchange partnership units (“Redemption-Exchange Units”) in Brookfield Business L.P. (the “Holding LP”), a holding subsidiary of the partnership, held by Brookfield, special limited partnership units (“Special LP Units”) in the Holding LP held by Brookfield, and class A exchangeable subordinate voting shares (“BBUC exchangeable shares”) of Brookfield Business Corporation (“BBUC”), a consolidated subsidiary of the partnership, held by the public and Brookfield Holders. Holders of the LP Units, GP Units, Redemption-Exchange Units, Special LP Units and BBUC exchangeable shares will be collectively referred to throughout as “Unitholders” unless the context indicates or requires otherwise. LP Units, GP Units, Redemption-Exchange Units, Special LP Units and BBUC exchangeable shares will be collectively referred to throughout as “Units”, or as “per Unit”, unless the context indicates or requires otherwise.

Non-IFRS measures used in this MD&A are reconciled to the most directly comparable measure prepared using IFRS® Accounting Standards. All dollar references, unless otherwise stated, are in millions of U.S. dollars. Australian dollars are identified as “A\$” or “AUD”, Brazilian reais are identified as “R\$” or “BRL”, British pounds are identified as “£” or “GBP”, euros are identified as “€” or “EUR”, Canadian dollars are identified as “C\$” or “CAD”, and Indian rupees are identified as “INR”.

Operating Segments

We have four operating segments which are organized based on how the CODM manages and views the business:

- i. Our business services segment includes our dealer software and technology services operation, non-bank financial services operations, residential mortgage insurer, fleet management and car rental services, construction operation, payment processing services operation, entertainment operation and other operations.
- ii. Our infrastructure services segment includes our modular building leasing services, lottery services operation, offshore oil services and work access services.
- iii. Our industrials segment includes our advanced energy storage operation, engineered components manufacturing operation, water and wastewater operation, electric heat tracing systems manufacturer and other operations.
- iv. Our corporate and other segment includes corporate cash and liquidity management, as well as activities related to the management of the partnership’s relationship with Brookfield.

The tables below provide a breakdown of total assets of \$75.3 billion as at June 30, 2025 and revenues of \$13.4 billion for the six months ended June 30, 2025 by operating segment and region.

Segments	Assets	Revenues
	As at	For the Six Months Ended
	June 30, 2025	June 30, 2025
(US\$ MILLIONS)		
Business services	\$ 28,656	\$ 4,871
Infrastructure services	16,268	1,495
Industrials	30,095	7,078
Corporate and other	316	—
Total	\$ 75,335	\$ 13,444

Regions	Assets	Revenues
	As at	For the Six Months Ended
	June 30, 2025	June 30, 2025
(US\$ MILLIONS)		
United States	\$ 27,426	\$ 4,198
Europe	12,455	2,331
Brazil	8,592	1,178
Australia	7,810	2,388
Canada	5,891	840
United Kingdom	3,722	1,009
Mexico	3,042	587
Other	6,397	913
Total	\$ 75,335	\$ 13,444

Business services

Our business services segment includes our (i) dealer software and technology services operation, (ii) non-bank financial services operations, (iii) residential mortgage insurer, (iv) fleet management and car rental services, (v) construction operation, (vi) payment processing services operation, (vii) entertainment operation and (viii) other operations.

Dealer software and technology services operation

Our dealer software and technology services operation is a leading provider of cloud-based software to dealerships and Original Equipment Manufacturers (“OEMs”) across automotive and related industries. The company’s cloud-based software as a service (“SaaS”) platform enables dealerships to manage their end-to-end business operations, including the acquisition, sale, financing, insuring, and repair and maintenance of vehicles. By automating and streamlining critical workflows, the integrated platform of solutions enables dealers to sell and service more vehicles by creating simple and convenient experiences for customers to help improve their financial and operational performance.

The revenues at our dealer software and technology services operation are generated by providing a broad suite of subscription-based software and technology solutions for automotive retailers. We are focused on the use of workflow SaaS that is highly functional, flexible and fast. Our flagship dealer management system (“DMS”) software solutions are hosted enterprise resource planning applications tailored to the unique requirements of the retail automotive industry. Our DMS products facilitate the sale of new and used vehicles, consumer financing, repair and maintenance services, and vehicle and parts inventory management. These solutions enable company-wide accounting, financial reporting, cash flow management, and payroll services. Our DMS software is typically integrated with OEM data processing systems that enable automotive retailers to order vehicles and parts, receive vehicle records, process warranties, and check recall campaigns and service bulletins while helping them to fulfill their franchisee responsibilities to their OEM franchisors.

Non-bank financial services

Our Indian non-bank financial services operation is a financing company primarily focused on commercial vehicle lending. We cater to over 186,000 customers and generally help them buy their first home and secure commercial vehicle financing. With a pan-India distribution network of more than 598 branches, our Indian non-bank financial services operation is well established to cater to the growing credit demand in the country.

On July 17, 2025, our Indian non-bank financial services operation completed the previously announced sale of its non-core home finance lending operation for approximately \$200 million of proceeds, which was retained in the business and should support accelerating growth of the core commercial vehicle lending operations.

Our Australian asset manager and lender provides credit and investment solutions to over 27,000 borrowers and over 110,000 investors. The business plays an important role in providing unique fixed-income investment solutions to Australians approaching retirement or in retirement, as well as providing secured credit to underserved customer segments that require specialized underwriting, such as small-to-medium sized business owners.

Residential mortgage insurer

Our residential mortgage insurer is the largest private sector residential mortgage insurer in Canada, providing mortgage default insurance to Canadian residential mortgage lenders. Regulations in Canada require lenders to purchase mortgage insurance in respect of a residential mortgage loan whenever the loan-to-value ratio exceeds 80%. Our residential mortgage insurer plays a significant role in increasing access to homeownership for Canadian residents, particularly for first-time homebuyers.

Our residential mortgage insurer has built a broad underwriting and distribution platform across Canada that provides customer-focused products and support services to the vast majority of Canada's residential mortgage lenders and originators. We underwrite mortgage insurance for residential properties in all provinces and territories of Canada.

The revenues of our residential mortgage insurer consist primarily of: (i) insurance revenues earned on mortgage insurance contracts and (ii) net investment income and gains/losses on the investment portfolio within the business.

Fleet management and car rental services

Our fleet management and car rental services operation is one of the leading providers of heavy equipment and light vehicle leasing and car rental services in Brazil. Our fleet management services lease a variety of assets to corporate clients under medium-term contracts linked to inflation, including a fleet of trucks, trailers, tractors, harvesters and light vehicles, in addition to related services. We have been able to sustain high contract renewal rates with high-quality clients as well as diversify into new asset and industry classes. Our car rental services benefit from a nationwide presence with access to a wide network of accredited maintenance shops, longstanding relationships with OEMs and a reputation for value added services. Our combined fleet management and car rental services maintain a fleet of more than 118,000 vehicles.

Construction operation

Our construction operation is a global contractor with a focus on high-quality construction, primarily on large-scale and complex landmark buildings and social infrastructure. Construction projects are generally delivered through contracts for the design and construction, including procurement for a defined price and program. To mitigate risk, contracts are generally procured using a two-stage approach, which includes early engagement during the design phase prior to the execution of the main contract. The business also engages in construction management contracts on a reduced risk model. Most construction activity is typically subcontracted to reputable specialists whose obligations generally align with those contained within the main construction contract. Our construction operation primarily operates in Australia, the United Kingdom and Canada across a broad range of sectors, including office, residential, health, tourism and leisure, social infrastructure, retail and mixed-use properties.

We recognize revenues when it is highly probable that economic benefits will flow to the business, and when it can be reliably measured and collection is assured. Revenues are recognized over time as performance obligations are satisfied, by reference to the stage of completion of the contract activity at the reporting date, measured as the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs. A large portion of construction revenues and costs are earned and incurred in Australia and the United Kingdom and may be impacted by fluctuations in the Australian dollar and British pound. A significant portion of our revenues are generated from large projects, and the results from our construction operation can fluctuate quarterly and annually, depending on the level of work during a period. Our business is impacted by the general economic conditions and economic growth of the particular region in which we provide construction services.

Payment processing services operation

Our payment processing services operation is a leading provider of payment solutions in the Middle East and Africa. The business provides government, merchant and institutional clients with a payment platform for acquiring, issuing and processing customer transactions. We have accounted for our interest in the underlying business as an equity accounted investment.

Entertainment operation

Our entertainment operation, in partnership with a leading Canadian gaming operator, consists of four entertainment facilities in the Greater Toronto Area. Through a long-term contract with the Ontario Lottery and Gaming Corporation, we have the exclusive right to operate these facilities. Through our partnership, we have undertaken a growth strategy whereby we have been enhancing the guest experience and transforming our facilities into attractive, premier entertainment destinations. This modernization and development is intended to include enhanced entertainment offerings and integrated property expansions that incorporates leading world-class amenities such as hotels, meeting and event facilities, performance venues, restaurants and retail shopping. We have joint control over the business and have accounted for our investment as an equity accounted investment.

Healthcare services

On May 26, 2025, our healthcare services operation entered receivership due to an event of default under its credit agreement after unsuccessful efforts to negotiate with key stakeholders on a sustainable long-term solution for the business. Following the appointment of a receiver and transition of oversight of the operations, we ceased to have control of the business and therefore, deconsolidated the net liabilities of the operation and recorded a pre-tax net gain of \$236 million in the unaudited interim condensed consolidated statements of operating results, included in other income (expense), net.

Other

Our technology services operation provides customer management solutions which specialize in managing customer interactions for large global healthcare and technology clients primarily based in the United States. We have joint control over the business and have accounted for our investment as an equity accounted investment.

We hold a convertible preferred security investment in a market leader in third-party audience measurement, data and analytics. The business is an essential service provider to the video and audio advertising industry, providing critical measurement data for advertising buyers and sellers.

Our real estate services operation provides services to more than 20,500 residential real estate brokers through franchise arrangements under a number of brands in Canada, including a nationally recognized brand, Royal LePage. We also provide valuations and related analytic services to financial institutions in Canada through which we process in excess of 200,000 appraisals and valuations per year.

Infrastructure services

Our infrastructure services segment includes our (i) modular building leasing services, (ii) lottery services operation, (iii) offshore oil services and (iv) work access services.

Modular building leasing services

Our modular building leasing services provide modular workspaces in Europe and Asia-Pacific to a diversified customer base across the industrial, infrastructure and public sectors. With a global fleet of approximately 325,000 modular units across 23 countries, our operations service more than 52,000 customers through an established network of approximately 180 service centers. The modular units provide customers with a wide range of flexible, cost-effective and environmentally friendly solutions for temporary space requirements. The primary source of revenues is the leasing of modular units and ancillary value added products and services (furniture, fire extinguishers, air conditioners, wireless internet access points, steps, ramps and damage waivers).

Lottery services operation

Our lottery services operation is a leading provider of products, services and technology across the lottery ecosystem in over 50 countries. Our business is an essential service provider to government-sponsored lottery programs, a critical and growing source of funding, through capabilities in game design, production, distribution, systems and terminals, and turnkey technology solutions. The revenues of our lottery services operation consist primarily of (i) the sale of instant lottery products and services, (ii) sale and ongoing maintenance of hardware products and technology and (iii) a full-suite of digital capabilities to support the development and operation of government sponsored iLottery programs.

Offshore oil services

Our offshore oil services is a global provider of offshore oil production, facility storage, and offshore installation, maintenance and safety services to the offshore oil production industry. We operate floating production storage and offloading units (“FPSO”) and floating storage and offloading units (“FSO”), also with highly specialized capabilities including dynamic positioning. We operate in selected oil regions globally, including the North Sea (Norway and the United Kingdom) and Brazil.

As a fee-based business focused on critical services, our offshore oil services has limited direct commodity exposure and a portfolio which primarily comprises medium-term, fixed-rate contracts with high-quality, primarily investment grade counterparties. A substantial part of our revenues are based on contracts with customers and is fee-based which is recognized on a straight-line basis over the term of the contracts.

On January 16, 2025, the partnership’s offshore oil services completed the previously announced sale of its shuttle tanker operation for consideration of \$484 million, resulting in a net gain of \$214 million recorded in the unaudited interim condensed consolidated statements of operating results, included in gain (loss) on dispositions, net.

Work access services

Our work access services is a leading provider of scaffolding and related services to the industrial and commercial markets servicing over 27,000 customers in more than 26 countries worldwide. Our scale and reputation as a leader in engineering innovation and productivity are competitive advantages in a fragmented industry. Our solutions support a wide range of global infrastructure ranging from refineries and petrochemical plants to commercial buildings, bridges, hydroelectric dams and other power facilities. A substantial portion of our services are recurring and based on the ongoing maintenance requirements of our global customers. Since acquisition, our work access services has been focused on both organic growth, as well as growth through acquisitions. The business is executing on an active acquisition pipeline and acquired eight businesses, including a multi-craft services provider, a German scaffolding services provider, residential and commercial work access providers, a specialty industrial coating contractor, a cathodic protection provider, an insulation services provider, and a commercial scaffolding provider. We have joint control over the business and have accounted for our investment as an equity accounted investment.

Industrials

Our industrials segment includes our (i) advanced energy storage operation, (ii) engineered components manufacturing operation, (iii) water and wastewater operation, (iv) electric heat tracing systems manufacturer and (v) other industrials operations.

Advanced energy storage operation

Our advanced energy storage operation is a global market leader in manufacturing automotive batteries that has over 18,000 employees around the world with a footprint that consists of over 50 manufacturing, recycling and distribution centers servicing a global customer base in over 100 countries. We manufacture and distribute over 150 million batteries per year, which power one in three cars in the world.

The batteries manufactured by our advanced energy storage operation power both internal combustion engines and electric vehicles. We sell starting, lighting and ignition batteries which are used primarily for initial engine ignition of traditional vehicles. The business has made significant investments to develop higher margin advanced battery technologies, including enhanced flooded batteries and absorbent glass mat batteries, which provide the energy density necessary for next-generation vehicles to comply with increased regulatory requirements and support increased electrical loads such as start-stop functionality and autonomous features.

Our advanced energy storage operation distributes products primarily to aftermarket retailers and to OEMs. Approximately 80% of the sales volume is generated through the aftermarket channel, which services the existing car parc and represents a stable and recurring revenue base as end users replace car batteries on average two to four times over the life of each vehicle. The remaining 20% of our sales volume is generated through the OEM channel, which comprises sales to major car manufacturers globally and is driven by global demand for new vehicles. We have also developed longstanding relationships with large aftermarket customers.

On August 16, 2022, the United States enacted laws providing incentives for domestic energy production and manufacturing. In December 2023, the United States Department of the Treasury issued proposed regulations, which were subsequently finalized in October 2024, that provided guidance in determining eligibility to claim tax benefits. The tax benefits are available for qualifying activities from 2023 to 2032, subject to phase out beginning in 2030.

For qualified business activities in the partnership's advanced energy storage operation beginning in its fiscal year 2024 subsequent to October 1, 2023, these tax benefits are eligible to be refundable or transferable, and therefore the benefits are accounted for in accordance with IAS 20, *Accounting for Government Grants and Disclosure of Government Assistance* ("IAS 20").

IAS 20 permits a policy choice to present benefits of a similar nature as income or an offset to a related expense. The partnership has elected to present these benefits as a reduction to direct operating costs. For the three and six months ended June 30, 2025, the partnership recorded a benefit of \$256 million and \$515 million, respectively (June 30, 2024: \$nil and \$nil, respectively).

In January 2025, our advanced energy storage operation raised \$5 billion of new first lien debt. \$4.5 billion of the proceeds were used to fund a special distribution to owners, of which our share was approximately \$1.2 billion.

Engineered components manufacturing operation

Our engineered components manufacturing operation is a leading global manufacturer of highly engineered components primarily for industrial trailers and other towable-equipment providers. We have a leading presence in our core products across North America, Europe and Australia with vertically integrated production and distribution capabilities and a commitment to sustainability. We manufacture and distribute over 95,000 products including highly engineered, customized solutions for a diverse range of customers across our global footprint.

Water and wastewater operation

Our water and wastewater operation in Brazil is a leading private sanitation provider, including collection, treatment and distribution of water and wastewater services to a broad range of residential and governmental customers through long-term, inflation-adjusted concessions, public-private partnerships and take-or-pay contracts. We provide services that benefit more than 16 million people in over 100 municipalities in Brazil.

Electric heat tracing systems manufacturer

Our electric heat tracing systems manufacturer is a leading provider of electric heat management solutions primarily for the industrial, commercial and residential end markets. Our core products include electric heat tracing systems, electric floor heating, fire-rated wiring and leak detection solutions, supported by engineering and maintenance services. We operate 18 facilities across 12 countries, selling our products to over 3,000 customers globally. The business has a strong market position and generates a majority of its revenues from durable aftermarket replacement demand across a large customer installed base.

Other

As described below under "Recent Developments in Our Business", together with institutional partners, we completed the acquisition of Antylia Scientific, a leading specialty consumables and equipment manufacturer, for total consideration of \$1.3 billion, of which the partnership's share of equity is \$168 million for a 26% economic interest. We have accounted for our investment as an equity accounted investment.

Our solar power solutions provider is a leading distributor of solar power solutions for the distributed generation market in Brazil.

Our returnable plastic packaging operation is a leading European provider of returnable plastic packaging that has a strong competitive position given its extensive scale, diversified base of long-term customers serving multiple industries and its solid reputation for product innovation. We operate in a growing segment of the packaging space that has favorable long-term trends driven by an increased focus on sustainability and logistics. During the quarter, we met the conditions for the merger of our returnable plastic packaging operation with a Norther American packaging solutions provider to be considered highly probable. As a result, we classified the assets and liabilities of our returnable plastic packaging operation as held for sale within other assets and accounts payable and other in the unaudited interim condensed consolidated statement of financial position. Subsequent to quarter-end, we completed the merger, deconsolidated the net assets and received an approximate 10% economic interest in the merged business.

Our Canadian natural gas production operation produces approximately 35,000 barrels of oil equivalent per day, or BOE/d. Our properties are characterized by long-life, low-decline reserves located at shallow depths and are low-risk with low-cost capital projects. Operational results and financial condition are dependent principally upon the prices received for gas production which have fluctuated widely in recent years. Any upward or downward movement in natural gas prices could have an impact on the natural gas operations' financial condition.

Our roofing products manufacturer is the world's largest provider of slate roofing tiles. With its 29 quarries, the company produces and supplies premium slate roofing tiles globally to support the non-discretionary renovation of residential and heritage buildings in markets with strict local regulations that mandate the use of slate for roofing. We have joint control over the business and have accounted for our investment as an equity accounted investment.

Corporate and other

Corporate and other includes corporate cash and liquidity management, as well as activities related to the management of the partnership's relationship with Brookfield.

Overview of Our Business

The partnership is a Bermuda exempted limited partnership registered under the Bermuda Limited Partnership Act 1883, as amended, and the Bermuda Exempted Partnerships Act 1992, as amended.

We were established by Brookfield to be its flagship public partnership for its business services and industrials operations. Our operations are primarily located in the United States, Europe, Australia, Brazil and Canada. We are focused on owning and operating high-quality operations that benefit from a strong competitive position and provide essential products and services. We seek to build value through enhancing the cash flows of our businesses, pursuing an operations-oriented acquisition strategy and opportunistically recycling capital generated from operations and dispositions into our existing operations, new acquisitions and investments. The partnership's goal is to generate returns to Unitholders primarily through capital appreciation with a modest distribution yield.

Recent Developments in Our Business

Below are the key developments in our business since March 31, 2025:

On May 26, 2025, our healthcare services operation entered receivership due to an event of default under its credit agreement after unsuccessful efforts to negotiate with key stakeholders on a sustainable long-term solution for the business. Following the appointment of a receiver and transition of oversight of the operations, we ceased to have control of the business and therefore, deconsolidated the net liabilities of the operation and recorded a pre-tax net gain of \$236 million in the unaudited interim condensed consolidated statements of operating results, included in other income (expense), net. The results of the healthcare services operation are included in the partnership's unaudited interim condensed consolidated statement of operating results up until the partnership lost control of the business on May 26, 2025.

On May 27, 2025, we completed the previously announced acquisition of Antylia Scientific, a leading manufacturer and distributor of critical consumables and testing equipment serving life sciences and environmental labs for total consideration of \$1.3 billion, of which the partnership's share of equity is \$168 million for a 26% economic interest. We have accounted for our interest in the business as an equity accounted investment.

On July 1, 2025, we completed the merger of our returnable plastic packaging operation with a North American packaging solutions provider. We deconsolidated the net assets of our returnable plastic packaging operation and received an approximate 10% economic interest in the merged business.

On July 4, 2025, we completed the previously announced sale of a partial interest in three businesses to a new evergreen private equity fund, managed by Brookfield Asset Management. The transferred interests included approximately 12% of our engineered components manufacturing operation, approximately 7% of our dealer software and technology services operation, and approximately 5% of our work access services operation. In exchange, the partnership will receive units of the new evergreen fund with an initial redemption value of approximately \$690 million. The units are expected to be redeemed for cash during the 18-month period following the initial closing of the fund, expected later this year.

On July 27, 2025 we entered into a partnership to privatize First National Financial Corporation, a leading publicly-listed Canadian residential and multi-family mortgage lender, for \$2.7 billion. The transaction will be funded with approximately \$1.3 billion of equity, of which our share is expected to be approximately \$145 million for an 11% interest in the business. The transaction is expected to close later this year, subject to customary closing conditions.

Outlook

We target long-term capital appreciation driven by our ability to acquire for value and execute on our operational value creation plans to improve performance and enhance cash flows. We believe our global scale and leading operations allow us to efficiently allocate capital around the world toward those sectors and geographies where we see the greatest opportunities to realize our targeted returns. We also actively seek to monetize business interests as they mature and reinvest the proceeds into higher yielding investment strategies, further enhancing returns. Most of our global operations are market leaders, largely providing goods and services where they are sourced, and as a result, are not overly reliant on cross-border trade. As global trade policies continue to evolve, we do not expect the impact of tariffs to have a material effect on the cash flows of our operations. Where there are effects, we anticipate we will be able to implement operational and commercial plans to mitigate the impacts. An overall higher inflationary environment could delay long-term investment decisions, impact growth and result in a more pronounced pullback in global demand. While we have seen the resiliency of our operations demonstrated through past cycles, we are working with all our management teams to ensure our businesses are well positioned in any economic environment.

Business services

Our residential mortgage insurer continues to perform well. While the overall Canadian housing market has softened, demand across the business' market segment remains strong driven by access to new mortgage products, including extended 30-year amortization mortgages which has benefited homebuyer affordability. As a result, volumes of new insurance premiums written by the business have continued to grow, increasing over 20% compared to the prior year, while losses on claims remain well below historical average levels. The business remains well capitalized to manage the impacts of any correction in home prices and potentially higher losses on claims.

We continue to make progress on strengthening the leadership position and enhancing service levels at our dealer software and technology services operation. The business signed several contract renewals and extensions with larger dealer groups in the U.S. during the quarter, and churn levels appear to be stabilizing. Work that is underway to upgrade and modernize the technology stack is expected to continue for the next 12-18 months and the costs associated with these initiatives will continue to be reflected in our near-term financial performance.

Last year, we completed the acquisition of Network International, the leading digital payment processor in the Middle East, and shortly thereafter we combined the business with our existing payment processor in the region. Since the combination, we have hired a new executive leadership team and launched our integration workstreams focused on revenue, technology and cost related synergies. The increased scale of the combined platform is performing ahead of expectations, building on a strong track record of growth in underlying performance and benefiting from strong secular tailwinds particularly in the business' core United Arab Emirates market.

Infrastructure services

At our lottery services operation, we recently signed several new contracts and extensions with lottery operators in the U.S. and Canada which should contribute to increased annual earnings later this year as the delivery of other recent wins for lottery operators in the U.K. and New Zealand continue to progress. While industry fundamentals remain resilient, lower lottery jackpot sizes and fewer hardware deliveries compared to prior year is reflected in our results. We are continuing to support the scaling of the business' digital lottery offerings following the recent realignment of the digital lottery operations under a new leadership team aimed at strengthening the position in this high-growth area to support expansion into global markets.

Performance at our work access services has been impacted by ongoing market softness primarily within the commercial end markets resulting in reduced demand for the business' higher margin rental services. Earlier this year we established a new transformation office comprising key leaders across the organization to reposition the business with a focus on expansion into higher growth segments of the market. While still early days, these efforts should help accelerate progress on our value creation plans at a time when smaller scale competitors are struggling in a challenging market environment.

Industrials

Our advanced energy storage operation is performing exceptionally well. Growing demand for advanced batteries and strong operational execution continue to drive increased underlying results. The business' global share of low-voltage batteries in its addressable market is over 30% today and its share of advanced batteries is even greater. As part of its efforts to further strengthen its market leadership position, the business recently announced plans to establish a new U.S. manufacturing technology and training center, expand advanced battery manufacturing in the U.S. and enhance its U.S. recycling and critical mineral recovery capabilities. These initiatives are part of the business' longer-term U.S. reinvestment plans supported by its ongoing cash flow generation. In November 2023, the European Commission ("EC") announced an investigation into the starter automotive battery market. While the EC's investigation is ongoing and its outcomes uncertain, our advanced energy storage operation does not currently foresee any material adverse exposures in its future earnings or net cash flows in relation to the matter, because, among other things, it has received conditional immunity from the EC and is indemnified against losses incurred in relation to the matter, if any.

Volumes at our engineered components manufacturer are showing signs of an early stage improvement across many of its international and North American end markets. While demand remains well below normal cycle levels, the business is generating positive cash flow and improved margins driven by ongoing cost and working capital optimization initiatives. These actions position the business well for a broad based recovery in market conditions.

Our electric heat tracing systems manufacturer is off to a good start and carve-out activities are progressing well. We appointed a new leadership team, rebranded the business and established a value creation office to support the execution of our operational improvement plans which include optimizing its cost structure, upgrading its manufacturing capabilities and repositioning the commercial strategy. Underlying performance has been strong reflecting resilient aftermarket driven demand and favorable mix of higher margin product sales.

Review of Consolidated Results of Operations

The table below summarizes our results of operations for the three and six months ended June 30, 2025 and 2024. Further details on our results of operations and our financial performance are presented within the “Segment Analysis” section.

(US\$ MILLIONS, except per unit amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Revenues	\$ 6,695	\$ 11,946	\$ 13,444	\$ 23,961
Direct operating costs	(5,465)	(10,928)	(10,867)	(21,806)
General and administrative expenses	(271)	(307)	(582)	(624)
Interest income (expense), net	(801)	(778)	(1,571)	(1,574)
Equity accounted income (loss)	23	31	15	54
Impairment reversal (expense), net	(14)	—	(14)	10
Gain (loss) on dispositions, net	6	84	220	99
Other income (expense), net	(103)	(100)	(186)	16
Income (loss) before income tax	70	(52)	459	136
Income tax (expense) recovery				
Current	(119)	(122)	(316)	(212)
Deferred	184	239	248	344
Net income (loss)	<u>\$ 135</u>	<u>\$ 65</u>	<u>\$ 391</u>	<u>\$ 268</u>
Attributable to:				
Limited partners	\$ 11	\$ (7)	\$ 41	\$ 10
Non-controlling interests attributable to:				
Redemption-exchange units	6	(6)	29	9
Special limited partner	—	—	—	—
BBUC exchangeable shares	9	(7)	36	9
Preferred securities	13	13	26	26
Interest of others in operating subsidiaries	96	72	259	214
	<u>\$ 135</u>	<u>\$ 65</u>	<u>\$ 391</u>	<u>\$ 268</u>
Basic and diluted earnings (loss) per limited partner unit ⁽¹⁾	<u>\$ 0.12</u>	<u>\$ (0.10)</u>	<u>\$ 0.49</u>	<u>\$ 0.13</u>

(1) Average number of LP Units outstanding for the three and six months ended June 30, 2025 was 88.9 million and 84.5 million, respectively (June 30, 2024: 74.3 million).

Comparison of the three and six months ended June 30, 2025 and 2024

For the three months ended June 30, 2025, net income was \$135 million, with \$26 million of net income attributable to Unitholders (\$0.12 per LP Unit). For the three months ended June 30, 2024, net income was \$65 million, with \$20 million of net loss attributable to Unitholders (loss of \$0.10 per LP Unit).

For the six months ended June 30, 2025, net income was \$391 million, with \$106 million of net income attributable to Unitholders (\$0.49 per LP Unit). For the six months ended June 30, 2024, net income was \$268 million, with \$28 million of net income attributable to Unitholders (\$0.13 per LP Unit).

Revenues

For the three months ended June 30, 2025, revenues decreased by \$5,251 million to \$6,695 million, compared to \$11,946 million for the three months ended June 30, 2024. Revenues from our business services segment decreased by \$5,206 million, primarily due to the disposition of our road fuels operation in July 2024 which reduced revenues by \$5,027 million. Revenues from our infrastructure services segment decreased by \$178 million, primarily due to the disposition of our offshore oil services’ shuttle tanker operation in January 2025. Revenues from our industrials segment increased by \$133 million primarily due to a full period of contributions from our electric heat tracing systems manufacturer acquired in January 2025.

For the six months ended June 30, 2025, revenues decreased by \$10,517 million to \$13,444 million, compared to \$23,961 million for the six months ended June 30, 2024. The decrease was primarily due to the same factors described above, combined with reduced revenues at our advanced energy storage operation driven by a reduction in overall battery volumes as a result of lower automotive production levels and headwinds in Asia.

Direct operating costs

For the three months ended June 30, 2025, direct operating costs decreased by \$5,463 million to \$5,465 million, compared to \$10,928 million for the three months ended June 30, 2024. The decrease was primarily due to the disposition of our road fuels operation in July 2024 which reduced direct operating costs by \$4,975 million, combined with \$256 million of tax benefits recognized at our advanced energy storage operation during the period.

For the six months ended June 30, 2025, direct operating costs decreased by \$10,939 million to \$10,867 million, compared to \$21,806 million for the six months ended June 30, 2024. The decrease was primarily due to the same factors described above.

General and administrative expenses

For the three months ended June 30, 2025, general and administrative expenses decreased by \$36 million to \$271 million, compared to \$307 million for the three months ended June 30, 2024. The decrease was primarily due to the impact of business dispositions completed over the last twelve months including our road fuels operation in July 2024.

For the six months ended June 30, 2025, general and administrative expenses decreased by \$42 million to \$582 million, compared to \$624 million for the six months ended June 30, 2024. The decrease was primarily due to the same factors described above.

Interest income (expense), net

For the three months ended June 30, 2025, net interest expense increased by \$23 million to \$801 million, compared to \$778 million for the three months ended June 30, 2024. The increase was primarily due to the impact of higher borrowings in our advanced energy storage operation and borrowings associated with our recently acquired electric heat tracing systems manufacturer. These factors were partially offset by reduced borrowings as a result of dispositions completed over the last twelve months and the repayment of borrowings on our corporate credit facilities in the first quarter of 2025.

For the six months ended June 30, 2025, net interest expense decreased by \$3 million to \$1,571 million, compared to \$1,574 million for the six months ended June 30, 2024. The decrease was primarily due to reduced borrowings as a result of dispositions and the repayment of borrowings on our corporate credit facilities, partially offset by the impact of higher borrowings in our advanced energy storage operation.

Gain (loss) on dispositions, net

For the three months ended June 30, 2025, net gain on dispositions completed within our operations was \$6 million.

For the six months ended June 30, 2025, net gain on dispositions was \$220 million primarily driven by a \$214 million gain recognized from the disposition of our offshore oil services' shuttle tanker operation.

Other income (expense), net

For the three months ended June 30, 2025, net other expense increased by \$3 million to \$103 million, compared to \$100 million for the three months ended June 30, 2024. Other income (expense), net corresponds to amounts that are not directly related to revenue earning activities and are not normal, recurring income or expenses necessary for business operations. For the three months ended June 30, 2025, the components of other income (expense), net include \$236 million of net gain recognized upon deconsolidation of our healthcare services operation, \$183 million of expenses related to employee incentive payments linked to the realization of value at our advanced energy storage operation, \$59 million of net revaluation losses, \$57 million of business separation expenses, stand-up costs and restructuring charges, \$19 million of net loss on debt modification and extinguishment, \$3 million of transaction costs and \$18 million of other expenses. For the three months ended June 30, 2024, the components of other income (expense), net include \$82 million related to provisions recorded at our construction operation, \$49 million of net gains on debt modification and extinguishment, \$41 million of business separation expenses, stand-up costs and restructuring charges, \$21 million of net revaluation gains, \$8 million of transaction costs and \$39 million of other expenses.

For the six months ended June 30, 2025, net other expense increased by \$202 million to \$186 million, compared to net other income of \$16 million for the six months ended June 30, 2024. For the six months ended June 30, 2025, the components of other income (expense), net include \$236 million of net gain recognized upon deconsolidation of our healthcare services operation, \$183 million of expenses related to employee incentive payments linked to the realization of value at our advanced energy storage operation, \$135 million of business separation expenses, stand-up costs and restructuring charges, \$125 million of gains recorded at our offshore oil services due to completed upgrades and unrealized gains recorded on reclassification of property, plant and equipment to finance leases, \$110 million of net revaluation losses, \$38 million of transaction costs, \$22 million of net loss on debt modification and extinguishment and \$59 million of other expenses. For the six months ended June 30, 2024, the components of other income (expense), net include \$179 million of net revaluation gains, \$82 million related to provisions recorded at our construction operation, \$61 million of business separation expenses, stand-up costs and restructuring charges, \$50 million of other income related to a distribution at our entertainment operation, \$38 million of net gains on debt modifications and extinguishments, \$29 million of transaction costs and \$79 million of other expenses.

Income tax (expense) recovery

For the three months ended June 30, 2025, current income tax expense decreased by \$3 million to \$119 million, compared to \$122 million for the three months ended June 30, 2024. The decrease in current income tax expense was primarily due to lower taxable income in our advanced energy storage operation and lower profitability in our residential mortgage insurer due to timing of revenue recognition under IFRS 17 *Insurance Contracts* (“IFRS 17”), partially offset by higher current income tax expense within our engineered components manufacturing operation and our modular building leasing services due to increased profitability. Deferred income tax recovery decreased by \$55 million to \$184 million, compared to \$239 million for the three months ended June 30, 2024. The decrease in deferred income tax recovery was primarily due to a non-recurring deferred tax recovery recognized in the prior period at our advanced energy storage operation, combined with utilization of existing tax losses and decreased recognition of deferred tax assets within our construction operation.

For the six months ended June 30, 2025, current income tax expense increased by \$104 million to \$316 million, compared to \$212 million for the six months ended June 30, 2024. The increase in current income tax expense was primarily due to a non-recurring tax recovery recognized in the prior period combined with withholding tax expense incurred relating to a special distribution to owners from our advanced energy storage operation. Deferred income tax recovery decreased by \$96 million to \$248 million, compared to \$344 million for the six months ended June 30, 2024. The decrease in deferred income tax recovery was primarily due to the derecognition of tax losses in our solar power solutions operation and tax attributes in our engineered components manufacturing operation, combined with the decrease in recognition of deferred tax assets within our construction operation. This was partially offset by an increase in deferred tax recovery at our natural gas production operation due to recognition of tax losses.

Summary of Results

Quarterly results

Total revenues and net income (loss) for the eight most recent quarters were as follows:

(US\$ MILLIONS, except per unit amounts)	2025		2024				2023	
	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenues	\$ 6,695	\$ 6,749	\$ 7,427	\$ 9,232	\$ 11,946	\$ 12,015	\$ 13,405	\$ 14,399
Direct operating costs	(5,465)	(5,402)	(6,008)	(7,069)	(10,928)	(10,878)	(12,209)	(13,016)
General and administrative expenses	(271)	(311)	(324)	(319)	(307)	(317)	(336)	(403)
Interest income (expense), net	(801)	(770)	(752)	(778)	(778)	(796)	(858)	(941)
Equity accounted income (loss)	23	(8)	35	1	31	23	48	31
Impairment reversal (expense), net	(14)	—	(991)	—	—	10	(780)	(44)
Gain (loss) on dispositions, net	6	214	—	593	84	15	4,477	41
Other income (expense), net	(103)	(83)	(360)	(229)	(100)	116	(344)	(101)
Income (loss) before income tax	70	389	(973)	1,431	(52)	188	3,403	(34)
Income tax (expense) recovery								
Current	(119)	(197)	(158)	(276)	(122)	(90)	(171)	(211)
Deferred	184	64	23	580	239	105	252	294
Net income (loss)	\$ 135	\$ 256	\$ (1,108)	\$ 1,735	\$ 65	\$ 203	\$ 3,484	\$ 49
Attributable to:								
Limited partners	\$ 11	\$ 30	\$ (150)	\$ 103	\$ (7)	\$ 17	\$ 488	\$ (15)
Non-controlling interests attributable to:								
Redemption-exchange units	6	23	(141)	97	(6)	15	457	(14)
Special limited partner	—	—	—	—	—	—	—	—
BBUC exchangeable shares	9	27	(147)	101	(7)	16	478	(15)
Preferred securities	13	13	13	13	13	13	17	22
Interest of others in operating subsidiaries	96	163	(683)	1,421	72	142	2,044	71
	\$ 135	\$ 256	\$ (1,108)	\$ 1,735	\$ 65	\$ 203	\$ 3,484	\$ 49
Basic and diluted earnings (loss) per limited partner unit ⁽¹⁾	\$ 0.12	\$ 0.38	\$ (2.02)	\$ 1.39	\$ (0.10)	\$ 0.23	\$ 6.57	\$ (0.20)

⁽¹⁾ Average number of LP Units outstanding for the three and six months ended June 30, 2025 was 88.9 million and 84.5 million, respectively (June 30, 2024: 74.3 million).

Revenues and direct operating costs vary from quarter to quarter primarily due to acquisitions and dispositions of businesses, fluctuations in foreign exchange rates, business and economic cycles, weather and seasonality, broader economic factors, and commodity market volatility. Within our industrials segment, at our advanced energy storage operation, the demand for batteries in the aftermarket is typically higher in the colder seasons, and in our natural gas production operation, the ability to move heavy equipment safely and efficiently in Western Canadian oil and gas fields is dependent on weather conditions. Within our infrastructure services segment, our work access services operation is impacted by seasonality in the industries it services; for example, most refineries tend to close down for turnarounds during the spring and fall. In addition, cold temperatures in the first and fourth fiscal quarters typically limit activity on maintenance and capital projects in cold climates. In our modular building leasing services, business activity peaks in the summer months while the fourth fiscal quarter is a seasonal low as deliveries typically reduce in the winter. Some of our business services activities are seasonal in nature and are affected by the general level of economic activity and related volume of services purchased by our clients. The mortgage insurance premiums underwritten at our residential mortgage insurer fluctuate based on the general seasonality and macroeconomic conditions affecting the Canadian housing market. Net income is impacted by periodic monetization gains and impairment losses.

Review of Consolidated Financial Position

The following is a summary of the unaudited and audited consolidated statements of financial position as at June 30, 2025 and December 31, 2024, respectively:

	Change		
(US\$ MILLIONS)	June 30, 2025	December 31, 2024	June 30, 2025 vs December 31, 2024
Assets			
Cash and cash equivalents	\$ 3,329	\$ 3,239	\$ 90
Financial assets	11,658	12,371	(713)
Accounts and other receivable, net	7,148	6,279	869
Inventory and other assets	5,808	5,728	80
Property, plant and equipment	10,591	13,232	(2,641)
Deferred income tax assets	1,959	1,744	215
Intangible assets	19,158	18,317	841
Equity accounted investments	2,397	2,325	72
Goodwill	13,287	12,239	1,048
	<u>\$ 75,335</u>	<u>\$ 75,474</u>	<u>\$ (139)</u>
Liabilities and Equity			
Liabilities			
Accounts payable and other	\$ 13,766	\$ 16,691	\$ (2,925)
Corporate borrowings	1,116	2,142	(1,026)
Non-recourse borrowings in subsidiaries of the partnership	42,493	36,720	5,773
Deferred income tax liabilities	2,639	2,613	26
	<u>\$ 60,014</u>	<u>\$ 58,166</u>	<u>\$ 1,848</u>
Equity			
Limited partners	\$ 2,291	\$ 1,752	\$ 539
Non-controlling interests attributable to:			
Redemption-exchange units	1,330	1,644	(314)
Special limited partner	—	—	—
BBUC exchangeable shares	1,805	1,721	84
Preferred securities	740	740	—
Interest of others in operating subsidiaries	9,155	11,451	(2,296)
	<u>15,321</u>	<u>17,308</u>	<u>(1,987)</u>
	<u>\$ 75,335</u>	<u>\$ 75,474</u>	<u>\$ (139)</u>

Financial assets

Financial assets decreased by \$713 million to \$11,658 million as at June 30, 2025, compared to \$12,371 million as at December 31, 2024. The balance comprises marketable securities, loans and notes receivable, derivative assets and other financial assets. The decrease was primarily due to a net reduction in the mortgages receivable at our Australian asset manager and lender as a result of higher loan repayments compared to new loan originations, combined with a reduction in other financial assets within our offshore oil services.

The following table presents financial assets by segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total
June 30, 2025	<u>\$ 11,328</u>	<u>\$ 31</u>	<u>\$ 297</u>	<u>\$ 2</u>	<u>\$ 11,658</u>
December 31, 2024	<u>\$ 11,713</u>	<u>\$ 253</u>	<u>\$ 404</u>	<u>\$ 1</u>	<u>\$ 12,371</u>

Accounts receivable, net

Accounts receivable, net increased by \$869 million to \$7,148 million as at June 30, 2025, compared to \$6,279 million as at December 31, 2024. The increase was primarily due to timing of billed receivables within our offshore oil services operation, our water and wastewater operation and our engineered components manufacturer, combined with the acquisition of our electric heat tracing systems manufacturer. Included in accounts receivable is an additional \$515 million recorded at our advanced energy storage operation related to tax benefits for the current period.

Inventory and other assets

Inventory and other assets increased by \$80 million to \$5,808 million as at June 30, 2025, compared to \$5,728 million as at December 31, 2024. Inventory increased by \$454 million primarily due to higher units on hand at our advanced energy storage operation, combined with the acquisition of our electric heat tracing systems manufacturer in January 2025. This was mostly offset by a \$374 million decrease in other assets primarily due to the disposition of our offshore oil services' shuttle tanker operation in January 2025, which was previously classified as assets held for sale. The decrease in other assets was partially offset by the reclassification to assets held for sale of our returnable plastic packaging operation and higher other assets within our offshore oil services due to the recognition of finance lease receivables.

Property, plant & equipment and intangible assets

PP&E decreased by \$2,641 million to \$10,591 million as at June 30, 2025, compared to \$13,232 million as at December 31, 2024. The decrease was due to the deconsolidation of our healthcare services operation which reduced PP&E by \$2,320 million and the reclassification of certain vessels within our offshore oil services from PP&E to finance leases of \$1,419 million. This was partially offset by the impact of foreign exchange movements of \$746 million. As at June 30, 2025, PP&E included \$772 million of right-of-use assets (December 31, 2024: \$874 million).

Intangible assets increased by \$841 million to \$19,158 million as at June 30, 2025, compared to \$18,317 million as at December 31, 2024. The increase was due to net additions of \$881 million primarily driven by the acquisition of our electric heat tracing systems manufacturer and the impact of foreign exchange movements of \$898 million. These factors were partially offset by regular amortization expense of \$792 million and reclassification of \$146 million of intangible assets to assets held for sale related to our returnable plastic packaging operation.

Capital expenditures represent additions to PP&E and certain intangible assets. Included in capital expenditures are maintenance capital expenditures, which are required to sustain the current performance of our operations, and growth capital expenditures, which are made for incrementally new assets that are expected to expand existing operations. Within our business services segment, capital expenditures were primarily related to production costs associated with developing or enhancing proprietary technology as well as maintenance of computer and hosting equipment at our dealer software and technology services operation and maintenance and expansion of the fleet at our fleet management and car rental services operation. Within our infrastructure services segment, capital expenditures were primarily vessel dry-docking costs at our offshore oil services which are contractually reimbursed by our customer and fleet investment at our modular building leasing services. Within our industrials segment, capital expenditures were primarily related to expansions and equipment replacement at our advanced energy storage operation. We also include additions to intangible assets in our water and wastewater operation within capital expenditures due to the nature of its concession agreements. Maintenance and growth capital expenditures for the six months ended June 30, 2025 were \$398 million and \$633 million, respectively (June 30, 2024: \$394 million and \$954 million, respectively). Growth capital expenditures include fleet expansion capital expenditures at our fleet management and car rental services operation presented as cash used in operating activities in the unaudited interim condensed consolidated statement of cash flows.

Deferred income tax assets

Deferred income tax assets increased by \$215 million to \$1,959 million as at June 30, 2025, compared to \$1,744 million as at December 31, 2024. The increase was primarily due to the recognition of deferred tax assets in our advanced energy storage operation, our natural gas production operation, and our residential mortgage insurer combined with the impact of foreign exchange movements within our operations.

Equity accounted investments

Equity accounted investments increased by \$72 million to \$2,397 million as at June 30, 2025, compared to \$2,325 million as at December 31, 2024. The increase was primarily due to the acquisition of Antylia Scientific in May 2025, partially offset by distributions received from equity accounted investments within our operations.

Goodwill

Goodwill increased by \$1,048 million to \$13,287 million as at June 30, 2025, compared to \$12,239 million as at December 31, 2024. The increase was primarily due to the acquisition of our electric heat tracing systems manufacturer and the impact of foreign exchange movements.

Accounts payable and other

Accounts payable and other decreased by \$2,925 million to \$13,766 million as at June 30, 2025, compared to \$16,691 million as at December 31, 2024. The decrease was primarily due to the deconsolidation of our healthcare services operation in May 2025 which reduced liabilities by \$1,986 million, combined with the disposition of our offshore oil services' shuttle tanker operation, whose liabilities were previously classified as liabilities held for sale.

Corporate and non-recourse borrowings

Borrowings are discussed in the “Liquidity and Capital Resources” section of this MD&A.

Equity attributable to Unitholders

As at June 30, 2025, our capital structure comprised two classes of partnership units: LP Units and GP Units. LP Units entitle the holder to their proportionate share of distributions. GP Units entitle the holder the right to govern our financial and operating policies. See Item 10.B, “Memorandum and Articles of Association - Description of our Units and our Limited Partnership Agreement” in our 2024 Annual Report.

The Holding LP's capital structure comprised three classes of partnership units: managing general partner units held by Brookfield Business Partners L.P., Special LP Units and Redemption-Exchange Units held by Brookfield. In its capacity as the holder of the Special LP Units, the special limited partner is entitled to receive incentive distributions based on a 20% increase in the LP Unit price over an initial threshold. See Item 10.B, “Memorandum and Articles of Association - Description of the Holding LP Limited Partnership Agreement” in our 2024 Annual Report.

During the second quarter of 2025, the volume-weighted average price was \$23.77 per LP Unit, which was below the current incentive distribution threshold of \$31.53 per LP Unit, resulting in no incentive distribution for the quarter.

BBUC's capital structure comprised BBUC exchangeable shares held by Brookfield Holders and public shareholders. Each BBUC exchangeable share has been structured with the intention of providing an economic return equivalent to one LP Unit, and BBUC targets to pay identical dividends on a per share basis to the distributions paid on each LP Unit. Each BBUC exchangeable share is exchangeable, at the BBUC shareholder's option, for one LP Unit (subject to adjustment to reflect certain capital events) or its cash equivalent. During the six months ended June 30, 2025, 184 BBUC exchangeable shares were exchanged into LP Units (June 30, 2024: 3).

On August 15, 2024, the Toronto Stock Exchange (“TSX”) accepted a notice filed by the partnership of its intention to renew a normal course issuer bid (“NCIB”) for its LP Units. Under the NCIB, the partnership is authorized to repurchase up to 5% of its issued and outstanding LP Units as at August 8, 2024, or 3,714,088 LP Units, including up to 10,340 LP Units on the TSX during any trading day.

On August 15, 2024, the TSX accepted a notice filed by BBUC, a consolidated subsidiary of the partnership, of its intention to renew the NCIB for its BBUC exchangeable shares. Under the NCIB, BBUC is authorized to repurchase up to 5% of its issued and outstanding BBUC exchangeable shares as at August 8, 2024 or 3,647,722 shares, including up to 5,184 shares on the TSX during any trading day.

During the six months ended June 30, 2025, the partnership repurchased 3,559,221 LP Units (June 30, 2024: nil LP Units).

During the six months ended June 30, 2025, Brookfield Corporation did not purchase any LP Units under the partnership's NCIB (June 30, 2024: 15,211 LP Units).

During the six months ended June 30, 2025, BBUC repurchased 2,957,523 BBUC exchangeable shares under its NCIB (June 30, 2024: nil exchangeable shares).

As at June 30, 2025 and December 31, 2024, the total number of Units outstanding are as follows:

UNITS	June 30, 2025	December 31, 2024
GP Units	4	4
LP Units ⁽¹⁾	88,828,511	74,281,767
Non-controlling interests:		
Redemption-Exchange Units ⁽¹⁾	51,599,716	69,705,497
BBUC exchangeable shares	69,996,739	72,954,446
Special LP Units	4	4

⁽¹⁾ In February 2025, the partnership issued 18,105,781 LP Units to wholly-owned subsidiaries of Brookfield Wealth Solutions in exchange for 18,105,781 Redemption-Exchange Units, pursuant to the exercise of the Redemption-Exchange Mechanism.

Segment Analysis

Our operations are organized into four operating segments which are regularly reviewed by the CODM for the purpose of allocating resources to the segment and to assess its performance. The key measures used by the CODM in assessing performance and in making resource allocation decisions are adjusted earnings from operations (“Adjusted EFO”) and Adjusted EBITDA.

Adjusted EFO is our segment measure of profit or loss reported in accordance with IFRS 8, *Operating Segments*. The CODM uses Adjusted EFO to assess performance and make resource allocation decisions. Adjusted EFO is used by the CODM to evaluate our segments on the basis of return on invested capital generated by the underlying operations and is used by the CODM to evaluate the performance of our segments on a levered basis.

Adjusted EFO is calculated as net income and equity accounted income at our economic ownership interest in consolidated subsidiaries and equity accounted investments, respectively, excluding the impact of depreciation and amortization expense, deferred income taxes, transaction costs, restructuring charges, unrealized revaluation gains or losses, impairment reversals or expenses and other income or expense items that are not directly related to revenue generating activities. Our economic ownership interest in consolidated subsidiaries excludes amounts attributable to non-controlling interests consistent with how we determine net income attributable to non-controlling interests in our consolidated statements of operating results prepared using IFRS Accounting Standards. In order to provide additional insight regarding our operating performance over the lifecycle of an investment, Adjusted EFO includes the impact of preferred equity distributions and realized disposition gains or losses, recorded in net income, other comprehensive income, or directly in equity, such as ownership changes. Adjusted EFO does not include legal and other provisions that may occur from time to time in the partnership’s operations and that are one-time or non-recurring and not directly tied to the partnership’s operations, such as those for litigation or contingencies. Adjusted EFO includes expected credit losses and bad debt allowances recorded in the normal course of the partnership’s operations.

Adjusted EBITDA, a non-IFRS measure of operating performance, provides a comprehensive understanding of the ability of the partnership’s businesses to generate recurring earnings and assists our CODM in understanding and evaluating the core underlying financial performance of our businesses. For further information on Adjusted EBITDA, see the “Reconciliation of Non-IFRS Measures” section of this MD&A.

The following table presents net income (loss), net income (loss) attributable to Unitholders and Adjusted EBITDA for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income (loss)	\$ 135	\$ 65	\$ 391	\$ 268
Net income (loss) attributable to Limited partners	\$ 11	\$ (7)	\$ 41	\$ 10
Net income (loss) attributable to Redemption-exchange units held by Brookfield Holders	6	(6)	29	9
Net income (loss) attributable to BBUC exchangeable shares	9	(7)	36	9
Net income (loss) attributable to Unitholders	\$ 26	\$ (20)	\$ 106	\$ 28
Adjusted EBITDA	\$ 591	\$ 524	\$ 1,182	\$ 1,068

The following table presents Adjusted EFO per segment for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Business services	\$ 105	\$ 86	\$ 222	\$ 254
Infrastructure services	38	76	204	148
Industrials	154	206	284	386
Corporate and other	(63)	(79)	(131)	(168)

Comparison of the three and six months ended June 30, 2025 and 2024

Net income attributable to Unitholders for the three months ended June 30, 2025 was \$26 million, representing an increase of \$46 million compared to net loss attributable to Unitholders of \$20 million for the three months ended June 30, 2024.

Net income attributable to Unitholders for the six months ended June 30, 2025 was \$106 million, representing an increase of \$78 million compared to net income attributable to Unitholders of \$28 million for the six months ended June 30, 2024.

Adjusted EBITDA for the three months ended June 30, 2025 was \$591 million, representing an increase of \$67 million compared to \$524 million for the three months ended June 30, 2024 reflecting increased performance on a same store basis and contribution from recently completed acquisitions. Prior period results included \$71 million, at our share, of contribution from disposed operations including our offshore oil services' shuttle tanker operation which was sold in January 2025.

Adjusted EBITDA for the six months ended June 30, 2025 was \$1,182 million representing an increase of \$114 million compared to \$1,068 million for the six months ended June 30, 2024. The increase was primarily due to the same factors described above, combined with tax benefits recorded at our advanced energy storage operation.

Business services

The following table presents Adjusted EFO and Adjusted EBITDA for our business services segment for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Adjusted EFO	\$ 105	\$ 86	\$ 222	\$ 254
Adjusted EBITDA	\$ 205	\$ 182	\$ 418	\$ 387

The following table presents equity attributable to Unitholders for our business services segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Total assets	\$ 28,656	\$ 31,583
Total liabilities	21,178	24,185
Interests of others in operating subsidiaries	3,779	3,925
Equity attributable to Unitholders	3,699	3,473
Total equity	\$ 7,478	\$ 7,398

Comparison of the three and six months ended June 30, 2025 and 2024

Adjusted EFO in our business services segment for the three months ended June 30, 2025 was \$105 million, representing an increase of \$19 million, compared to \$86 million for the three months ended June 30, 2024. The increase in Adjusted EFO was primarily due to the factors described below.

Adjusted EFO in our business services segment for the six months ended June 30, 2025 was \$222 million, representing a decrease of \$32 million, compared to \$254 million for the six months ended June 30, 2024.

Adjusted EBITDA in our business services segment for the three months ended June 30, 2025 was \$205 million, representing an increase of \$23 million, compared to \$182 million for the three months ended June 30, 2024. Results in the prior period reflected the impact of reduced contribution from our dealer software and technology services operation and contribution from our road fuels operation which was sold in July 2024.

Our residential mortgage insurer contributed \$49 million to Adjusted EBITDA for the three months ended June 30, 2025, compared to \$62 million for the three months ended June 30, 2024. Performance during the quarter reflects the timing impact of slower revenue recognition under IFRS 17 accounting standards due to revised model assumptions given current macroeconomic uncertainty and consensus view of the Canadian housing market. Volumes of new insurance premiums written increased compared to the prior period as first-time homebuyer demand remains strong driven by the introduction of new mortgage products and improved affordability. Losses on claims remain below historical average levels supported by borrowers' ability to self-cure delinquencies.

Our dealer software and technology services operation contributed \$43 million of Adjusted EBITDA for the three months ended June 30, 2025, compared to \$18 million for the three months ended June 30, 2024. Results in the prior period included \$38 million of costs, at our share, incurred and one-time billing credits related to a cybersecurity incident. Excluding the impact, current quarter performance reflects elevated costs associated with ongoing investments in product modernization and technology upgrades. Churn levels appear to be stabilizing and during the quarter, the business signed several contract renewals and extensions with larger dealer groups in the U.S.

Our healthcare services operation contributed \$7 million of Adjusted EBITDA for the three months ended June 30, 2025, compared to \$16 million for three months ended June 30, 2024. In May 2025, the business entered into receivership which resulted in a loss of control and deconsolidation of the business.

Adjusted EBITDA in our business services segment for the six months ended June 30, 2025 was \$418 million, representing an increase of \$31 million compared to \$387 million for the six months ended June 30, 2024. The increase was primarily due to the same factors described above.

Infrastructure services

The following table presents Adjusted EFO and Adjusted EBITDA for our infrastructure services segment for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Adjusted EFO	\$ 38	\$ 76	\$ 204	\$ 148
Adjusted EBITDA	\$ 109	\$ 157	\$ 213	\$ 300

The following table presents equity attributable to Unitholders for our infrastructure services segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025		December 31, 2024	
Total assets	\$	16,268	\$	17,489
Total liabilities		10,551		11,729
Interests of others in operating subsidiaries		2,441		2,465
Equity attributable to Unitholders		3,276		3,295
Total equity	\$	5,717	\$	5,760

Comparison of the three and six months ended June 30, 2025 and 2024

Adjusted EFO in our infrastructure services segment for the three months ended June 30, 2025 was \$38 million, representing a decrease of \$38 million, compared to \$76 million for the three months ended June 30, 2024. The decrease was primarily due to lost contributions from the shuttle tanker operation in our offshore oil services, which was sold in January 2025, partially offset by lower interest expense due to reduced borrowings within our operations.

Adjusted EFO in our infrastructure services segment for the six months ended June 30, 2025 was \$204 million, representing an increase of \$56 million, compared to \$148 million for the six months ended June 30, 2024.

Adjusted EBITDA in our infrastructure services segment for the three months ended June 30, 2025 was \$109 million, representing a decrease of \$48 million, compared to \$157 million for the three months ended June 30, 2024. Prior period results included contribution from our offshore oil services' shuttle tanker operation which was sold in January 2025.

Our modular building leasing services operation contributed \$38 million to Adjusted EBITDA for the three months ended June 30, 2025, compared to \$41 million for three months ended June 30, 2024. Market weakness in the U.K., Germany and France contributed to lower units on rent during the quarter. Despite reduced activity levels, the business continues to advance operational and commercial improvement initiatives which are supporting profitability. Growth of value added products and services also contributed to results in the quarter.

Our lottery services operation contributed \$32 million to Adjusted EBITDA for the three months ended June 30, 2025, compared to \$38 million for the three months ended June 30, 2024. Performance during the quarter reflects lower contribution from a joint venture, combined with the impact of fewer hardware deliveries and lower earnings related to the size of lottery jackpot levels compared to the prior period. Industry fundamentals remain resilient as the business continues to pursue a strong pipeline of new commercial opportunities and execute the ramp-up of recently awarded contracts.

Adjusted EBITDA in our infrastructure services segment for the six months ended June 30, 2025 was \$213 million, representing a decrease of \$87 million compared to \$300 million for the six months ended June 30, 2024. The decrease was primarily due to the same factors described above.

Industrials

The following table presents Adjusted EFO and Adjusted EBITDA for our industrials segment for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Adjusted EFO	\$ 154	\$ 206	\$ 284	\$ 386
Adjusted EBITDA	\$ 307	\$ 213	\$ 611	\$ 441

The following table presents equity attributable to Unitholders for our industrials segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Total assets	\$ 30,095	\$ 26,097
Total liabilities	23,904	18,684
Interests of others in operating subsidiaries	2,935	5,061
Equity attributable to Unitholders	3,256	2,352
Total equity	\$ 6,191	\$ 7,413

Comparison of the three and six months ended June 30, 2025 and 2024

Adjusted EFO in our industrials segment for the three months ended June 30, 2025 was \$154 million, representing a decrease of \$52 million, compared to \$206 million for the three months ended June 30, 2024. The decrease in Adjusted EFO was primarily due to \$103 million net gains recognized on the disposition of our Canadian aggregates production operation and the sale of public securities included in prior period results.

Adjusted EFO in our industrials segment for the six months ended June 30, 2025 was \$284 million, representing a decrease of \$102 million, compared to \$386 million for the six months ended June 30, 2024.

Adjusted EBITDA in our industrials segment for the three months ended June 30, 2025 was \$307 million, representing an increase of \$94 million, compared to \$213 million for the three months ended June 30, 2024. Current period results benefited from strong operating performance and \$71 million of tax benefits, at our share, at our advanced energy storage operation, as well as contribution from recent acquisitions including our electric heat tracing systems manufacturer which was acquired in January 2025. Prior period results included contribution from our Canadian aggregates production operation which was sold in June 2024.

Our advanced energy storage operation contributed \$228 million to Adjusted EBITDA for the three months ended June 30, 2025, compared to \$140 million for the three months ended June 30, 2024. Results for the quarter included \$71 million of tax benefits. Strong commercial and operational execution combined with growing demand for higher margin advanced batteries contributed to performance, which was partially offset by lower overall volumes primarily driven by lower automotive production levels and headwinds in Asia.

Our engineered components manufacturing operation contributed \$34 million to Adjusted EBITDA for the three months ended June 30, 2025, compared to \$33 million for the three months ended June 30, 2024, reflecting improved margin performance driven by cost optimization and execution of commercial initiatives. While demand remains below normal cycle levels, volumes during the quarter improved across many international and North American end markets.

Adjusted EBITDA in our industrials segment for the six months ended June 30, 2025 was \$611 million, representing an increase of \$170 million compared to \$441 million for the six months ended June 30, 2024. The increase was primarily due to the factors described above.

Corporate and other

The following table presents Adjusted EFO and Adjusted EBITDA for our corporate and other segment for the three and six months ended June 30, 2025 and 2024:

(US\$ MILLIONS)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Adjusted EFO	\$ (63)	\$ (79)	\$ (131)	\$ (168)
Adjusted EBITDA	\$ (30)	\$ (28)	\$ (60)	\$ (60)

The following table presents equity attributable to Unitholders for our corporate and other segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Total assets	\$ 316	\$ 305
Total liabilities	4,381	3,568
Equity attributable to preferred securities	740	740
Equity attributable to Unitholders	(4,805)	(4,003)
Total equity	\$ (4,065)	\$ (3,263)

Pursuant to our Master Services Agreement, we pay Brookfield a base management fee equal to 0.3125% quarterly (1.25% annually) of our total market capitalization, plus recourse debt, net of cash, and other securities held by corporate entities. Management fees for the three and six months ended June 30, 2025 were \$22 million and \$43 million, respectively, compared to \$21 million and \$44 million for the three and six months ended June 30, 2024, respectively. General and administrative costs comprise management fees and corporate expenses, including audit and other expenses.

Adjusted EFO in the current period included lower interest expense due to repayments of borrowings on our corporate credit facilities earlier in the year.

Reconciliation of Non-IFRS Measures

Adjusted EBITDA

To measure our performance, amongst other measures, we focus on Adjusted EBITDA. Adjusted EBITDA is a non-IFRS measure of operating performance presented as net income and equity accounted income at our economic ownership interest in consolidated subsidiaries and equity accounted investments, respectively, excluding the impact of interest income (expense), net, income taxes, depreciation and amortization expense, gains (losses) on acquisitions/dispositions, net, transaction costs, restructuring charges, revaluation gains or losses, impairment expenses or reversals, other income or expenses, and preferred equity distributions. Adjusted EBITDA excludes other income (expense), net as reported in our consolidated statements of operating results prepared using IFRS Accounting Standards, because this includes amounts that are not related to revenue earning activities, and are not normal, recurring operating income or expenses necessary for business operations. Other income (expense), net includes revaluation gains and losses, transaction costs, restructuring charges, stand-up costs and business separation expenses, gains or loss on debt extinguishments or modifications, gains or losses on dispositions of property, plant and equipment, non-recurring and one-time provisions that may occur from time to time at one of the partnership's operations that are not reflective of normal operations, and other items. Our economic ownership interest in consolidated subsidiaries excludes amounts attributable to non-controlling interests consistent with how we determine net income attributable to non-controlling interests in our consolidated statements of operating results prepared using IFRS Accounting Standards. Due to the size and diversification of our operations, including economic ownership interests that vary, Adjusted EBITDA is critical in assessing the overall operating performance of our business. When viewed with our results prepared using IFRS Accounting Standards, we believe Adjusted EBITDA is useful to investors because it provides a comprehensive understanding of the ability of our businesses to generate recurring earnings which allows users to better understand and evaluate the underlying financial performance of our operations and excludes items we believe do not directly relate to revenue earning activities and are not normal, recurring items necessary for business operations. Our presentation of Adjusted EBITDA also gives investors comparability of our ongoing performance across periods.

Adjusted EBITDA has limitations as an analytical tool as it does not include interest income (expense), net, income taxes, depreciation and amortization expense, gains (losses) on acquisitions/dispositions, net, transaction costs, restructuring charges, revaluation gains or losses, impairment reversals or expenses and other income (expense), net. As a result of these limitations, Adjusted EBITDA should not be considered as the sole measure of our performance and should not be considered in isolation from, or as a substitute for, analysis of our results as reported using IFRS Accounting Standards. However, Adjusted EBITDA is a key measure that we use to evaluate the performance of our operations.

Adjusted EBITDA Reconciliation

The following tables reconcile Adjusted EBITDA to net income (loss) for the three and six months ended June 30, 2025:

(US\$ MILLIONS)	Three Months Ended June 30, 2025				
	Business Services	Infrastructure Services	Industrials	Corporate and Other	Total
Net income (loss)	\$ 253	\$ (173)	\$ 95	\$ (40)	\$ 135
Add or subtract the following:					
Depreciation and amortization expense	208	175	384	—	767
Impairment reversal (expense), net	—	—	14	—	14
Gain (loss) on dispositions, net	(6)	—	—	—	(6)
Other income (expense), net ⁽¹⁾	(200)	76	229	(2)	103
Income tax (expense) recovery	9	10	(76)	(8)	(65)
Equity accounted income (loss)	(5)	(4)	(14)	—	(23)
Interest income (expense), net	238	142	401	20	801
Equity accounted Adjusted EBITDA ⁽²⁾	28	40	20	—	88
Amounts attributable to non-controlling interests ⁽³⁾	(320)	(157)	(746)	—	(1,223)
Adjusted EBITDA	\$ 205	\$ 109	\$ 307	\$ (30)	\$ 591

⁽¹⁾ Other income (expense), net corresponds to amounts that are not directly related to revenue earning activities and are not normal, recurring income or expenses necessary for business operations. The components of other income (expense), net include \$236 million of net gain recognized upon deconsolidation of our healthcare services operation, \$183 million of expenses related to employee incentive payments linked to the realization of value at our advanced energy storage operation, \$59 million of net revaluation losses, \$57 million of business separation expenses, stand-up costs and restructuring charges, \$19 million of net loss on debt modification and extinguishment, \$3 million of transaction costs and \$18 million of other expenses.

⁽²⁾ Equity accounted Adjusted EBITDA corresponds to the Adjusted EBITDA attributable to the partnership that is generated by our investments in associates and joint ventures accounted for using the equity method.

⁽³⁾ Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by the non-controlling interests in consolidated subsidiaries.

Six Months Ended June 30, 2025

(US\$ MILLIONS)	Business Services	Infrastructure Services	Industrials	Corporate and Other	Total
Net income (loss)	\$ 253	\$ (17)	\$ 240	\$ (85)	\$ 391
Add or subtract the following:					
Depreciation and amortization expense	430	340	727	—	1,497
Impairment reversal (expense), net	—	—	14	—	14
Gain (loss) on dispositions, net	(6)	(214)	—	—	(220)
Other income (expense), net ⁽¹⁾	(132)	(3)	322	(1)	186
Income tax (expense) recovery	27	35	25	(19)	68
Equity accounted income (loss)	(8)	22	(29)	—	(15)
Interest income (expense), net	468	291	767	45	1,571
Equity accounted Adjusted EBITDA ⁽²⁾	52	73	35	—	160
Amounts attributable to non-controlling interests ⁽³⁾	(666)	(314)	(1,490)	—	(2,470)
Adjusted EBITDA	\$ 418	\$ 213	\$ 611	\$ (60)	\$ 1,182

- (1) Other income (expense), net corresponds to amounts that are not directly related to revenue earning activities and are not normal, recurring income or expenses necessary for business operations. The components of other income (expense), net include \$236 million of net gain recognized upon deconsolidation of our healthcare services operation, \$183 million of expenses related to employee incentive payments linked to the realization of value at our advanced energy storage operation, \$135 million of business separation expenses, stand-up costs and restructuring charges, \$125 million of unrealized gains recorded on reclassification of property, plant and equipment to finance leases at the partnership's offshore oil services, \$110 million of net revaluation losses, \$38 million of transaction costs, \$22 million of net loss on debt modification and extinguishment and \$59 million of other expenses.
- (2) Equity accounted Adjusted EBITDA corresponds to the Adjusted EBITDA attributable to the partnership that is generated by our investments in associates and joint ventures accounted for using the equity method.
- (3) Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by the non-controlling interests in consolidated.

The following tables reconcile Adjusted EBITDA to net income (loss) for the three and six months ended June 30, 2024:

(US\$ MILLIONS)	Three Months Ended June 30, 2024				
	Business Services	Infrastructure Services	Industrials	Corporate and Other	Total
Net income (loss)	\$ (5)	\$ (92)	\$ 216	\$ (54)	\$ 65
Add back or deduct the following:					
Depreciation and amortization expense	248	222	339	—	809
Gain (loss) on dispositions, net	—	—	(84)	—	(84)
Other income (expense), net ⁽¹⁾	51	22	26	1	100
Income tax (expense) recovery	(17)	4	(91)	(13)	(117)
Equity accounted income (loss)	(5)	(11)	(15)	—	(31)
Interest income (expense), net	253	178	309	38	778
Equity accounted Adjusted EBITDA ⁽²⁾	18	44	15	—	77
Amounts attributable to non-controlling interests ⁽³⁾	(361)	(210)	(502)	—	(1,073)
Adjusted EBITDA	<u>\$ 182</u>	<u>\$ 157</u>	<u>\$ 213</u>	<u>\$ (28)</u>	<u>\$ 524</u>

- (1) Other income (expense), net corresponds to amounts that are not directly related to revenue earning activities and are not normal, recurring income or expenses necessary for business operations. The components of other income (expense), net include \$82 million related to provisions recorded at construction operation, \$49 million of net gains on debt modification and extinguishment, \$41 million of business separation expenses, stand-up costs and restructuring charges, \$21 million of net revaluation gains, \$8 million of transaction costs and \$39 million of other expenses.
- (2) Equity accounted Adjusted EBITDA corresponds to the Adjusted EBITDA attributable to the partnership that is generated by our investments in associates and joint ventures accounted for using the equity method.
- (3) Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by the non-controlling interests in consolidated subsidiaries.

(US\$ MILLIONS)	Six Months Ended June 30, 2024				
	Business Services	Infrastructure Services	Industrials	Corporate and Other	Total
Net income (loss)	\$ 235	\$ (157)	\$ 314	\$ (124)	\$ 268
Add back or deduct the following:					
Depreciation and amortization expense	502	434	681	—	1,617
Impairment reversal (expense), net	(4)	(12)	6	—	(10)
Gain (loss) on dispositions, net	(15)	—	(84)	—	(99)
Other income (expense), net ⁽¹⁾	(89)	4	58	11	(16)
Income tax (expense) recovery	7	1	(118)	(22)	(132)
Equity accounted income (loss)	(6)	(15)	(33)	—	(54)
Interest income (expense), net	505	358	636	75	1,574
Equity accounted Adjusted EBITDA ⁽²⁾	35	83	31	—	149
Amounts attributable to non-controlling interests ⁽³⁾	(783)	(396)	(1,050)	—	(2,229)
Adjusted EBITDA	<u>\$ 387</u>	<u>\$ 300</u>	<u>\$ 441</u>	<u>\$ (60)</u>	<u>\$ 1,068</u>

- (1) Other income (expense), net corresponds to amounts that are not directly related to revenue earning activities and are not normal, recurring income or expenses necessary for business operations. The components of other income (expense), net include \$179 million of net revaluation gains, \$82 million related to provisions recorded at our construction operation, \$61 million of business separation expenses, stand-up costs and restructuring charges, \$50 million of other income related to a distribution at our entertainment operation, \$38 million of net gains on debt modification and extinguishment, \$29 million of transaction costs and \$79 million of other expenses.
- (2) Equity accounted Adjusted EBITDA corresponds to the Adjusted EBITDA attributable to the partnership that is generated by our investments in associates and joint ventures accounted for using the equity method.
- (3) Amounts attributable to non-controlling interests are calculated based on the economic ownership interests held by the non-controlling interests in consolidated subsidiaries.

Discussion of Reconciling Items

Comparison of the three and six months ended June 30, 2025 and 2024

Depreciation and amortization expense includes depreciation of PP&E, amortization of intangible assets and depletion related to our energy assets. The depreciation and amortization expense in our infrastructure services segment is primarily related to the amortization of intangible assets at our modular building leasing services and our lottery services operation. Depreciation and amortization expense in our business services segment is primarily related to amortization of intangible assets at our dealer software and technology services operation and fleet management and car rental services. The depreciation and amortization expense in our industrials segment is primarily related to the depreciation of PP&E and amortization of intangible assets at our advanced energy storage operation and our engineered components manufacturing operation. Depreciation and amortization expense is generally consistent period-over-period with large changes typically attributable to the addition or disposal of depreciable assets and the impact of foreign exchange movements.

Depreciation and amortization expense decreased by \$42 million to \$767 million for the three months ended June 30, 2025 compared to \$809 million for the three months ended June 30, 2024. The decrease was primarily due to the recent dispositions including our offshore oil services' shuttle tanker operation in January 2025 and our road fuels operation in July 2024, partially offset by higher contribution from our advanced energy storage operation.

Depreciation and amortization expense decreased by \$120 million to \$1,497 million for the six months ended June 30, 2025 compared to \$1,617 million for the six months ended June 30, 2024. The decrease was primarily due to the same factors described above.

Income tax (expense) recovery, net was a net income tax recovery of \$65 million for the three months ended June 30, 2025 compared to \$117 million for the three months ended June 30, 2024. The decrease was primarily due to lower taxable income and a non-recurring tax recovery recognized in the prior period at our advanced energy storage operation, lower profitability at our residential mortgage insurer due to timing of revenue recognition under IFRS 17, combined with utilization of existing tax losses and decreased recognition of deferred tax assets within our construction operation. This was partially offset by higher current tax expense within our engineered components manufacturing operation and our modular building leasing services due to increased profitability.

Income tax (expense) recovery, net was a net income tax expense of \$68 million for the six months ended June 30, 2025 compared to an income tax recovery of \$132 million for the six months ended June 30, 2024. The increase in income tax expense was primarily due to a non-recurring tax recovery recognized in the prior period combined with a withholding tax expense incurred relating to a special distribution to owners from our advanced energy storage operation, derecognition of tax losses in our solar power solutions operation and tax attributes in our engineered components manufacturing operation and decreased recognition of deferred tax assets within our construction operation. This increase was partially offset by deferred tax recovery in our natural gas production operation due to recognition of tax losses.

Interest expense, net increased by \$23 million to \$801 million for the three months ended June 30, 2025 compared to \$778 million for the three months ended June 30, 2024. The increase was primarily due to the impact of higher borrowings in our advanced energy storage operation combined with borrowings associated with our recently acquired electric heat tracing systems manufacturer. These factors were partially offset by reduced borrowings within our operations as a result of dispositions and the repayment of borrowings on our corporate credit facilities in the first quarter of 2025.

Interest expense, net decreased by \$3 million to \$1,571 million for the six months ended June 30, 2025 compared to \$1,574 million for the six months ended June 30, 2024. The decrease was primarily due to reduced borrowings within our operations as a result of dispositions and the repayment of borrowings on our corporate credit facilities in the first quarter of 2025, partially offset by the impact of higher borrowings in our advanced energy storage operation.

Amounts attributable to non-controlling interests increased by \$150 million to \$1,223 million for the three months ended June 30, 2025 compared to \$1,073 million for the three months ended June 30, 2024. The increase in amounts attributable to non-controlling interests was primarily due to the tax benefits recorded at our advanced energy storage operation during the period and the acquisition of our electric heat tracing systems manufacturer in January 2025, partially offset by the impact of dispositions completed over the last twelve months.

Amounts attributable to non-controlling interests increased by \$241 million to \$2,470 million for the six months ended June 30, 2025 compared to \$2,229 million for the six months ended June 30, 2024. The increase was primarily due to the same factors described above.

The following table reconciles equity attributable to LP Units, GP Units, Redemption-Exchange Units, BBUC exchangeable shares and Special LP Units to equity attributable to Unitholders for the periods indicated:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Limited partners ⁽¹⁾	\$ 2,291	\$ 1,752
General partner	—	—
Non-controlling interests attributable to:		
Redemption-Exchange Units ⁽¹⁾	1,330	1,644
Special LP Units	—	—
BBUC exchangeable shares	1,805	1,721
Equity attributable to Unitholders	\$ 5,426	\$ 5,117

(1) In February 2025, the partnership issued 18,105,781 LP Units to wholly-owned subsidiaries of Brookfield Wealth Solutions in exchange for 18,105,781 Redemption-Exchange Units, pursuant to the exercise of the Redemption-Exchange Mechanism.

The following table is a summary of our equity attributable to Unitholders by segment as at June 30, 2025 and December 31, 2024. This is determined based on the partnership's economic ownership interest in the equity within each portfolio company. The partnership's economic ownership interest in the equity within each portfolio company excludes amounts attributable to non-controlling interests consistent with how the partnership determines the carrying value of equity in its consolidated statements of financial position. Equity attributable to Unitholders reconciles to limited partners, redemption-exchange units, special limited partners and BBUC exchangeable shares in the consolidated statements of financial position.

(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Corporate and other	Total
June 30, 2025	\$ 3,699	\$ 3,276	\$ 3,256	\$ (4,805)	\$ 5,426
December 31, 2024	\$ 3,473	\$ 3,295	\$ 2,352	\$ (4,003)	\$ 5,117

Liquidity and Capital Resources

Liquidity and capital requirements are managed through cash flows from operations, use of credit facilities, opportunistically monetizing mature operations and refinancing existing debt. We aim to maintain sufficient financial liquidity to meet our ongoing operating requirements and to fund debt service payments, recurring expenses, required capital expenditures, and acquisition opportunities as they arise. In addition, an integral part of our strategy is to pursue acquisitions through Brookfield-led consortium arrangements with institutional partners or strategic partners, and to form partnerships to pursue acquisitions on a specialized or global basis. Brookfield has an established track record of leading such consortiums and partnerships and actively managing underlying assets to improve performance. Overall, we believe that our liquidity profile is strong, positioning us and our businesses well to take advantage of accretive investment opportunities.

Our principal sources of liquidity are financial assets, undrawn credit facilities, cash flows from operations, monetizations of businesses, and access to public and private capital markets.

The following table presents non-recourse borrowings in subsidiaries of the partnership by segment as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS)	Business services	Infrastructure services	Industrials	Total
June 30, 2025	\$ 14,847	\$ 8,549	\$ 19,097	\$ 42,493
December 31, 2024	\$ 15,800	\$ 7,736	\$ 13,184	\$ 36,720

As at June 30, 2025, the partnership had non-recourse borrowings in subsidiaries of \$42,493 million compared to \$36,720 million as at December 31, 2024. Non-recourse borrowings in subsidiaries of the partnership comprised the following:

(US\$ MILLIONS)	June 30, 2025	December 31, 2024
Term loans	\$ 22,383	\$ 17,372
Notes and debentures	13,015	11,983
Credit facilities ⁽¹⁾	3,292	3,063
Securitization program ⁽²⁾	2,518	3,284
Project financing	1,285	1,018
Total non-recourse borrowings in subsidiaries of the partnership	\$ 42,493	\$ 36,720

(1) Includes borrowings made under subscription facilities of Brookfield-sponsored private equity funds.

(2) Our securitization program is related to the securitization of residential mortgages at our Australian asset manager and lender, and securitization at our Indian non-banking financial services operation.

The partnership has financing arrangements within its operating businesses that trade in public markets or are held at major financial institutions. The financing arrangements of the partnership's operating businesses totaled \$42,493 million as at June 30, 2025, compared to \$36,720 million as at December 31, 2024. The increase of \$5,773 million was primarily due to \$5 billion of new debt raised at our advanced energy storage operation to fund a special distribution to owners (\$1.2 billion to the partnership), combined with the recent acquisition of our electric heat tracing systems manufacturer.

We principally finance our assets at the operating company level with debt that is non-recourse to both the partnership and to our other operations and is generally secured against assets within the respective operating companies. Moreover, debt instruments at the operating company level do not cross-accelerate or cross-default to debt at other operating companies. This debt has varying maturities ranging from less than one year to 56 years. The weighted average maturity of total borrowings as at June 30, 2025 was 5.8 years and the weighted average interest rate on debt outstanding was 7.5%, including the impact of hedges. Approximately 69% of our non-recourse borrowings are either fixed or hedged through derivatives or naturally hedged within our operations. As at June 30, 2025, we have \$43,609 million in borrowings with an additional capacity of \$9,054 million in undrawn credit facilities at the corporate and subsidiary level.

The use of credit facilities, term loans and debt securities is primarily related to ongoing operations, capital expenditures and to fund acquisitions. Interest rates charged on these facilities are based on market interest rates. The majority of borrowings drawn are not subject to financial maintenance covenants, however, some are subject to fixed charge coverage, leverage ratios and minimum equity or liquidity covenants. As at June 30, 2025, the partnership's operations were in compliance with or had obtained waivers related to all material covenant requirements and we continue to work with our businesses to monitor performance against such covenant requirements.

The partnership has bilateral credit facilities backed by large global banks that continue to be highly supportive of our business. The credit facilities are available in Euros, British pounds, Australian, U.S. and Canadian dollars. Advances under the credit facilities bear interest at the specified SOFR, SONIA, EURIBOR, CORRA or BBSY rate plus 2.50%, or the specified base rate or prime rate plus 1.50%. The credit facilities require us to maintain a minimum tangible net worth and deconsolidated debt-to-capitalization ratio at the corporate level. The total capacity on the bilateral credit facilities is \$2.35 billion with a maturity date of June 29, 2030, and the partnership had \$1,230 million available as at June 30, 2025.

The partnership also has a revolving acquisition credit facility with Brookfield that permits borrowings of up to \$1 billion. The credit facility is guaranteed by the partnership, the Holding LP, the Holding Entities and certain of our subsidiaries. The credit facility is available in U.S. or Canadian dollars, and advances are made by way of SOFR, CORRA, base rate or prime rate loans. The credit facility bears interest at the specified SOFR or CORRA rate plus 3.45%, or the specified base rate or prime rate plus 2.45%. The credit facility requires us to maintain a minimum deconsolidated net worth and contains restrictions on the ability of the borrowers and the guarantors to, among other things, incur certain liens or enter into speculative hedging arrangements. The maturity date of the credit facility is April 27, 2030, subject to automatic one year extensions occurring on April 27 of each year unless Brookfield provides written notice of its intention not to further extend their prevailing maturity date. The total available amount on the credit facility will decrease to \$500 million on April 27, 2026. As at June 30, 2025, the revolving acquisition credit facility remains undrawn.

The partnership also has deposit agreements with Brookfield whereby we may place funds on deposit with Brookfield and whereby Brookfield may place funds on deposit with our partnership. Any deposit balance due to our partnership is due on demand and bears interest at SOFR plus 40 basis points. Any deposit balance due to Brookfield is due on demand and bears interest at SOFR plus 160 basis points, subject to the terms of such interest more particularly described in the deposit agreement. As at June 30, 2025, the amount of the deposit from Brookfield was \$nil (December 31, 2024: \$nil) and the amount on deposit with Brookfield was \$nil (December 31, 2024: \$nil).

Brookfield entered into a commitment agreement with the partnership in 2022 to subscribe for up to \$1.5 billion of perpetual preferred equity securities, whereby proceeds are available for us to draw upon for future growth opportunities as they arise. Brookfield has the right to cause the partnership to redeem the preferred securities at par to the extent of any asset sales, financings or equity issuances. Brookfield has the right to waive its redemption option. As at June 30, 2025, the amount subscribed from subsidiaries of the partnership was \$725 million (December 31, 2024: \$725 million) with an annual dividend of 7%. The remaining capacity on the commitment agreement with Brookfield is \$25 million. For the three months ended June 30, 2025, distributions of \$13 million have been declared on the perpetual preferred equity securities (June 30, 2024: \$13 million).

The table below outlines the partnership's consolidated net debt-to-capital as at June 30, 2025 and December 31, 2024:

(US\$ MILLIONS, except as noted)	June 30, 2025	December 31, 2024
Corporate borrowings	\$ 1,116	\$ 2,142
Non-recourse borrowings in subsidiaries of the partnership	42,493	36,720
Cash and cash equivalents	(3,329)	(3,239)
Net debt	\$ 40,280	\$ 35,623
Total equity	15,321	17,308
Total capital and net debt	\$ 55,601	\$ 52,931
Net debt-to-capitalization ratio	72 %	67 %

The partnership's general partner has implemented a distribution policy pursuant to which we intend to make quarterly cash distributions in an initial amount currently anticipated to be approximately \$0.25 per unit on an annualized basis. On July 31, 2025, the Board of Directors declared a quarterly distribution in the amount of \$0.0625 per unit payable on September 29, 2025 to Unitholders of record as at the close of business on August 29, 2025.

During the second quarter of 2025, the volume-weighted average price was \$23.77 per LP Unit, which was below the current incentive distribution threshold of \$31.53 per LP Unit, resulting in no incentive distribution for the quarter.

Cash Flow

We believe that we have sufficient liquidity and access to capital resources and will continue to use our available liquidity and capital resources to fund our operations and to finance anticipated acquisitions and other material cash requirements. Our future capital resources include cash flow from operations, borrowings, proceeds from asset monetizations and proceeds from potential future equity issuances, if any.

As at June 30, 2025, we had cash and cash equivalents of \$3,329 million, compared to \$3,239 million as at December 31, 2024. The net cash flows for the six months ended June 30, 2025 and June 30, 2024 were as follows:

(US\$ MILLIONS)	Six Months Ended June 30,	
	2025	2024
Cash flows provided by (used in) operating activities	\$ 1,298	\$ 423
Cash flows provided by (used in) financing activities	533	530
Cash flows provided by (used in) investing activities	(1,939)	(1,084)
Impact of foreign exchange on cash	213	(162)
Net change in cash classified within assets held for sale	(15)	—
Change in cash and cash equivalents	\$ 90	\$ (293)

Cash flow provided by (used in) operating activities

Total cash flow provided by operating activities for the six months ended June 30, 2025 was \$1,298 million compared to cash flow provided by operating activities of \$423 million for the six months ended June 30, 2024. Net of non-cash working capital changes, the cash flow provided by operating activities was \$1,206 million for the six months ended June 30, 2025, primarily attributable to the cash generated by our advanced energy storage operation and our residential mortgage insurer.

Cash flow provided by (used in) financing activities

Total cash flow provided by financing activities was \$533 million for the six months ended June 30, 2025, compared to total cash flow provided by financing activities of \$530 million for the six months ended June 30, 2024. During the six months ended June 30, 2025, our financing activities included net proceeds from non-recourse borrowings of the partnership of \$4,948 million, primarily related to debt raised which funded the special distribution at our advanced energy storage operation and the acquisition of our electric heat tracing systems manufacturer. Financing activities also included capital provided by others who have interests in operating subsidiaries of \$675 million, primarily related to the acquisition of our electric heat tracing systems manufacturer and the investment in our specialty consumables and equipment manufacturer. This was partially offset by \$3,797 million of distributions and capital paid to others who have interests in operating subsidiaries, primarily related to the special distribution at our advanced energy storage operation, combined with repayments of corporate borrowings of \$1,440 million using proceeds from our advanced energy storage operation's special distribution and the disposition of our offshore oil services' shuttle tanker operation.

Cash flow provided by (used in) investing activities

Total cash flow used in investing activities was \$1,939 million for the six months ended June 30, 2025, compared to total cash flow used in investing activities of \$1,084 million for the six months ended June 30, 2024. Cash flows used in investing activities were primarily related to the acquisition of our electric heat tracing systems manufacturer. Investing activities also included capital expenditures for PP&E and intangible assets of \$969 million primarily at our offshore oil services operation, which is contractually reimbursed by our customer, as well as at our advanced energy storage operation. This was partially offset by proceeds of \$484 million received from the disposition of our offshore oil services' shuttle tanker operation.

Off-Balance Sheet Arrangements

In the normal course of operations, our operating subsidiaries have bank guarantees, insurance bonds and letters of credit outstanding to third parties. As at June 30, 2025, the total outstanding amount was approximately \$2.0 billion. If these letters of credit or bonds are drawn upon, our operating subsidiaries will be obligated to reimburse the issuer of the letter of credit or bonds. The partnership does not conduct its operations, other than those of equity accounted investments, through entities that are not consolidated in the consolidated financial statements and has not guaranteed or otherwise contractually committed to support any material financial obligations not reflected in the consolidated financial statements.

Our construction operation and other operations may be called upon to give, in the ordinary course of business, guarantees and indemnities in respect of the performance of controlled entities, associates and related parties of their contractual obligations. Any known losses have been brought to account.

In the normal course of operations, our operating subsidiaries will execute agreements that provide for indemnification and guarantees to third parties in transactions such as business dispositions and acquisitions, construction projects, capital projects, and sales and purchases of assets and services. We have also agreed to indemnify our directors and certain of our officers and employees. The nature of substantially all of the indemnification undertakings prevents us from making a reasonable estimate of the maximum potential amount that we could be required to pay third parties, as many of the agreements do not specify a maximum amount and the amounts are dependent upon the outcome of future contingent events, the nature and likelihood of which cannot be determined at this time. Historically, we have made no significant payments under such indemnification agreements. In addition, we have also entered into indemnity agreements with Brookfield that relate to certain construction projects in the Middle East region that have been in place for several years. Under these indemnity agreements, Brookfield has agreed to indemnify us or refund us, as appropriate, for the receipt of payments relating to such projects.

From time to time, we may be contingently liable with respect to litigation and claims that arise in the normal course of operations. In our construction operation, this may include litigation and claims from clients or subcontractors, in addition to our associated counterclaims. Our dealer software and technology services operation has become subject to several class action lawsuits in connection with a cybersecurity incident in 2024 and the operation may be subject to further lawsuits, claims, inquiries or investigations. We believe that the legal proceedings are without merit and intend to vigorously contest them. On an ongoing basis, we assess the potential impact of these events. Aside from the costs to defend against these claims, the potential loss amount from these claims cannot be measured and is not probable at this time.

Contractual Obligations

An integral part of the partnership's strategy is to participate with institutional investors in Brookfield-sponsored private equity funds that target acquisitions that suit the partnership's investment mandate. In the normal course of business, the partnership has made commitments to Brookfield-sponsored private equity funds to participate in these target acquisitions in the future, if and when identified.

In the ordinary course of business, we enter into contractual arrangements that may require future cash payments. The table below outlines our undiscounted contractual obligations as at June 30, 2025:

(US\$ MILLIONS)	Payments as at June 30, 2025				
	Total	< 1 Year	1-2 Years	3-5 Years	5+ Years
Borrowings	\$ 44,272	\$ 1,380	\$ 4,412	\$ 26,892	\$ 11,588
Lease liabilities	933	229	207	267	230
Interest expense	14,485	2,749	2,667	5,095	3,974
Decommissioning liabilities	738	4	4	12	718
Pension obligations	375	28	28	86	233
Commitments for capital expenditure ⁽¹⁾	650	546	49	55	—
Total	\$ 61,453	\$ 4,936	\$ 7,367	\$ 32,407	\$ 16,743

(1) Includes approximately \$539 million of contractual commitments in the form of shipbuilding contracts at our offshore oil services. The capital expenditures relate to a customer contract and will be funded by proceeds to be contractually received from the customer.

Financial instruments - foreign currency hedging strategy

To the extent that we believe it is economical to do so, our strategy is to hedge all or a portion of our equity investments and/or cash flows exposed to foreign currencies by the partnership. The partnership's foreign currency hedging policy includes leveraging any natural hedges that may exist within our operations, utilizing local currency debt financing to the extent possible and utilizing derivative contracts to minimize any residual exposures to the extent natural hedges are insufficient.

The following table presents a summary as at June 30, 2025 of our Unitholder equity positions by functional currency and our derivative contract net investment hedges:

	Net Unitholder Equity by Functional Currency						
(US\$ MILLIONS)	CAD	AUD	BRL	GBP	EUR	INR	Other
Net Equity	\$ 808	\$ 751	\$ 625	\$ 885	\$ 914	\$ 160	\$ 1,283
FX Contracts – US\$	(583)	(250)	(146)	—	(33)	(54)	—

As at June 30, 2025, approximately 21% of our Unitholder equity with foreign currency exposure was hedged using derivative contracts.

Related Party Transactions

We entered into a number of related party transactions with Brookfield as described in Note 17 of the unaudited interim condensed consolidated financial statements.

Critical Accounting Policies, Estimates and Judgments

The preparation of financial statements requires management to make critical judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses that are not readily apparent from other sources, during the reporting period. These estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

For further reference on accounting policies, critical judgments and estimates, see our material accounting policy information contained in Note 2 of our annual audited consolidated financial statements as at December 31, 2024 and 2023 and for the years ended December 31, 2024, 2023 and 2022.

Impact of tax legislation

(i) Global minimum top-up tax

The partnership operates in countries, including Canada, which have enacted legislation to implement the global minimum top-up tax, effective from January 1, 2024. The partnership has applied a temporary mandatory relief from recognizing and disclosing deferred taxes in connection with the global minimum top-up tax and will account for it as a current tax when it is incurred. There are no material current tax impacts for the three and six months ended June 30, 2025. The global minimum top-up tax is not anticipated to have a material impact on the financial position of the partnership.

(ii) U.S. legislation for domestic energy production and manufacturing

On August 16, 2022, the United States enacted laws providing incentives for domestic energy production and manufacturing. In December 2023, the United States Department of the Treasury issued proposed regulations, which were subsequently finalized in October 2024, that provided guidance in determining eligibility to claim tax benefits. The tax benefits are available for qualifying activities from 2023 to 2032, subject to phase out beginning in 2030.

For qualified business activities in the partnership's advanced energy storage operation beginning in its fiscal year 2024 subsequent to October 1, 2023, these tax benefits are eligible to be refundable or transferable, and therefore the benefits are accounted for in accordance with IAS 20.

IAS 20 permits a policy choice to present benefits of a similar nature as income or an offset to a related expense. The partnership has elected to present these benefits as a reduction to direct operating costs. For the three and six months ended June 30, 2025, the partnership recorded a benefit of \$256 million and \$515 million, respectively (June 30, 2024: \$nil and \$nil, respectively).

Controls and procedures

No change in our internal control over financial reporting occurred during the three and six months ended June 30, 2025 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Excluded from our evaluation were controls over financial reporting at our electric heat tracing systems manufacturer acquired on January 30, 2025. The financial statements of this business constitute approximately 3% of total assets, 5% of net assets, less than 2% of revenues and 15% of net income of the consolidated financial statements of our partnership as at and for the three months ended June 30, 2025.

Future changes in accounting policies

(i) Amendments to IFRS 9, Financial Instruments ("IFRS 9") and IFRS 7, Financial Instruments: Disclosures ("IFRS 7") - Classification and Measurement of Financial Instruments

In May 2024, the IASB issued amendments which clarify the requirements for the timing of recognition and derecognition of financial liabilities settled through an electronic cash transfer system, add further guidance for assessing the contractual cash flow characteristics of financial assets with contingent feature, and add new or amended disclosures relating to investments in equity instruments designated at FVOCI and financial instruments with contingent features. The amendments to IFRS 9 and IFRS 7 are effective for periods beginning on or after January 1, 2026, with early adoption permitted. The partnership is currently assessing the impact of these amendments.

(ii) IFRS 18, Presentation and Disclosure of Financial Statements ("IFRS 18")

In April 2024, the IASB issued IFRS 18 to replace IAS 1 *Presentation of Financial Statements* ("IAS 1"). IFRS 18 is effective for periods beginning on or after January 1, 2027, with early adoption permitted. IFRS 18 aims to improve financial reporting by requiring additional defined subtotals in the statement of profit or loss, requiring disclosures about management-defined performance measures, and adding new principles for the aggregation and disaggregation of items. The partnership is currently assessing the impact of these amendments.

There are currently no other future changes to IFRS Accounting Standards with expected material impacts on the partnership.

Quick Links

[Exhibit 99.1](#)

[UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS OF BROOKFIELD BUSINESS PARTNERS L.P.](#)

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[BROOKFIELD BUSINESS PARTNERS L.P. UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION](#)

[BROOKFIELD BUSINESS PARTNERS L.P. UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF OPERATING RESULTS](#)

[BROOKFIELD BUSINESS PARTNERS L.P. UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME](#)

[BROOKFIELD BUSINESS PARTNERS L.P. UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW](#)

[NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AS AT JUNE 30, 2025 AND DECEMBER 31, 2024 AND FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2025 AND 2024](#)

[MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS](#)

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